



# Intelligent Citizens Towards a Resilient & Illuminated Smart City 2.0

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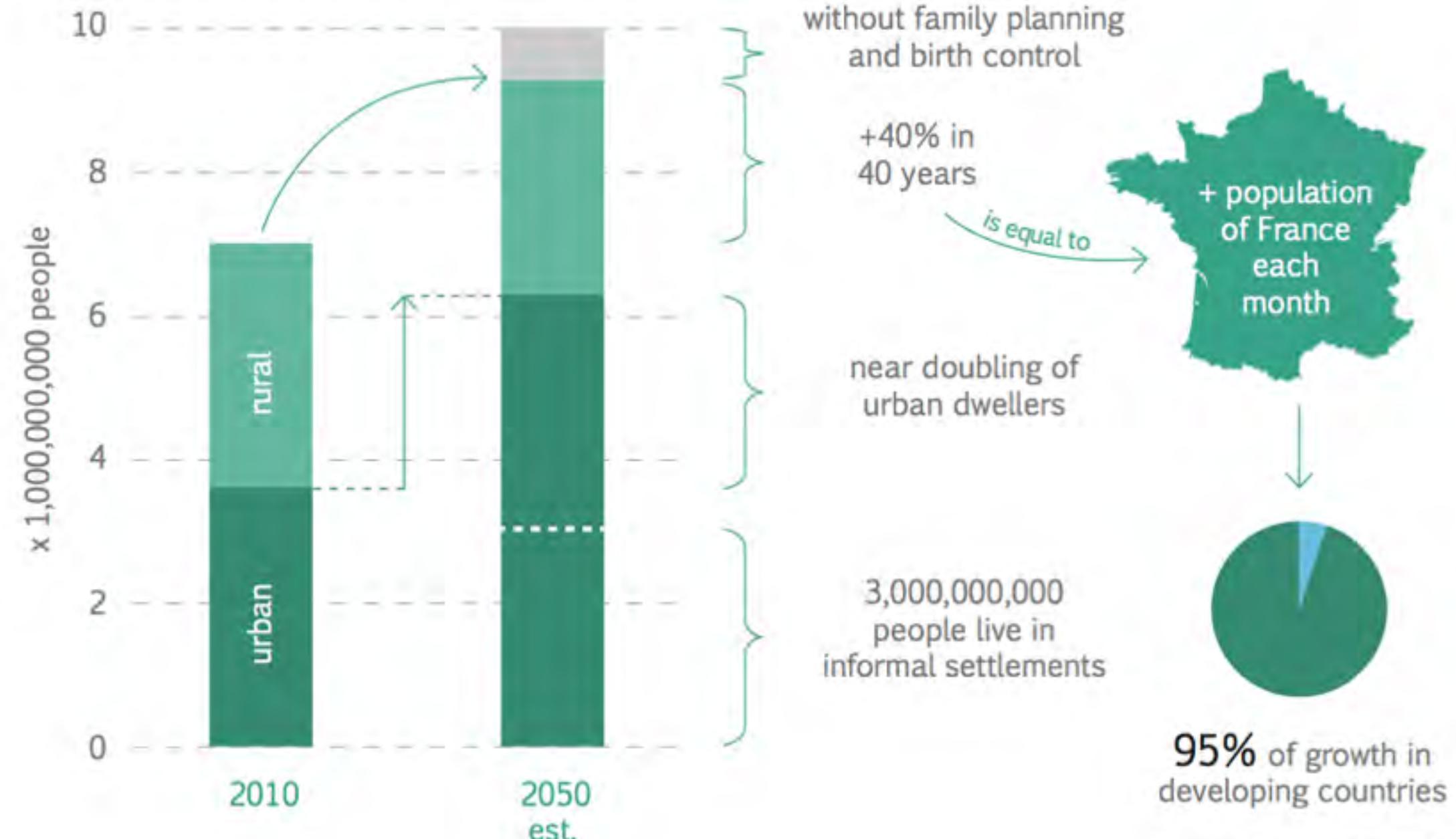




**“ If we expect the extraordinary achievements of human culture to survive, we have to drastically change our self-destructive patterns. ”**

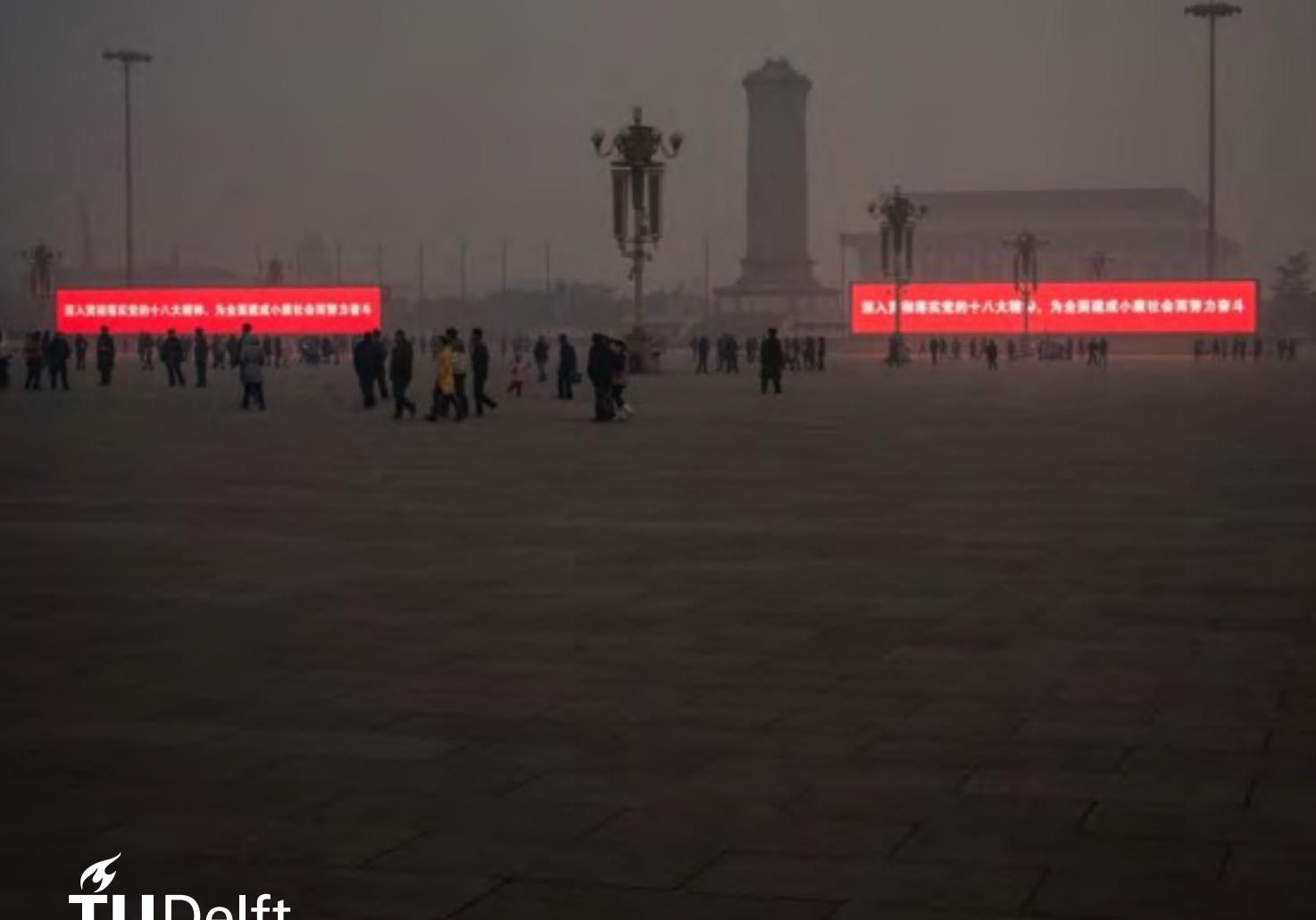
# URBANIZATION IN CRISIS

Shanghai (Peter Stewart, 2014)

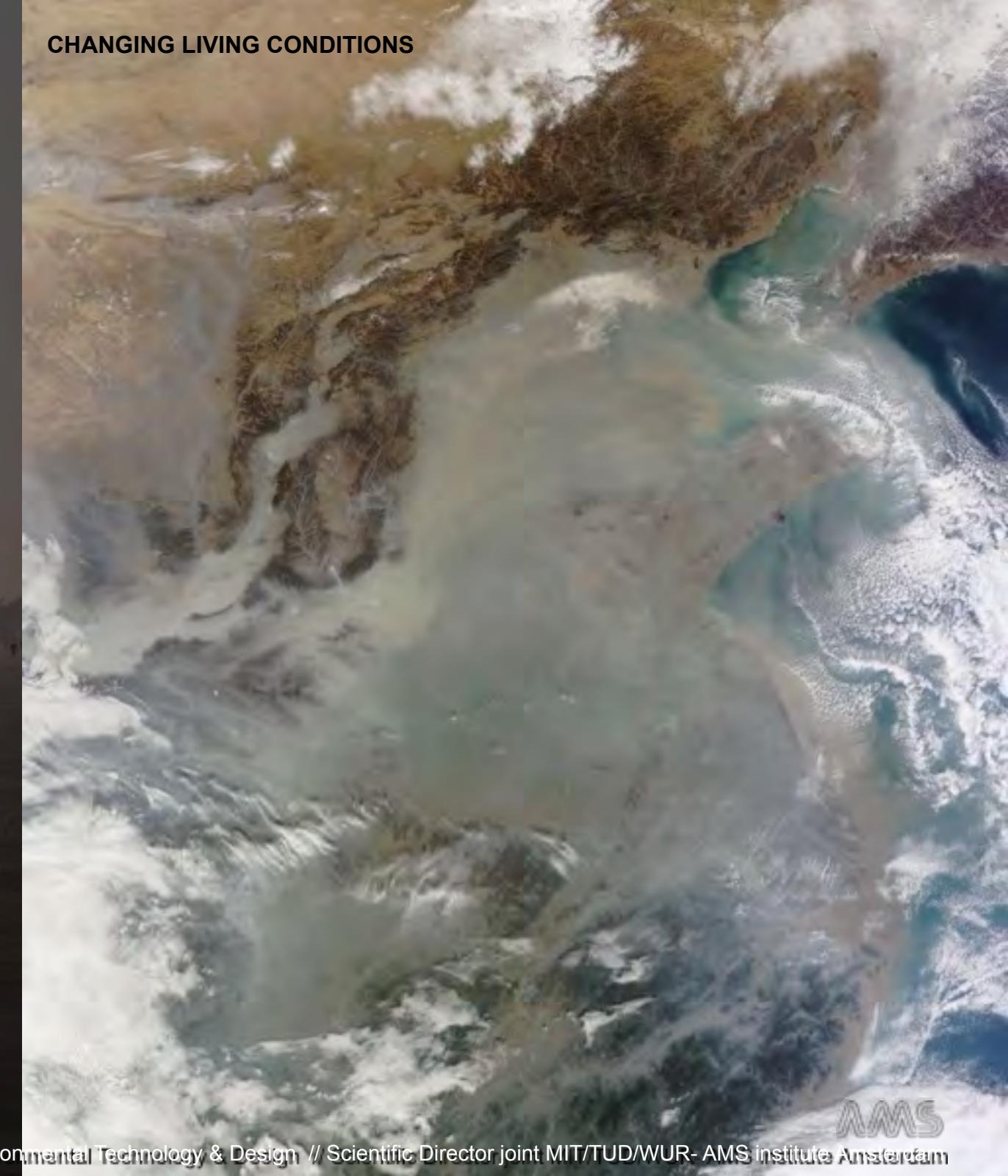


[29] World bank 2009  
[30] UN 2012

## A CHANGING CLIMATE...



## CHANGING LIVING CONDITIONS





# HIGH QUALITY OF URBAN LIFE , SUSTAINABILITY & RESILIENCE ?

Ecological Footprint of Hong Kong = 2200x its spatial size...

Hong Kong (Vitaly Raskalov, 2012)

# **Urban centric ‘positions’ in hopes of initiating a leapfrogging effect with respect to:**

---

Sustainability

→ ‘the Sustainable City’

Improved equity & government transparency

→ ‘the Just City’

Quality of life

→ ‘the Healthy City’

Increased levels of technological innovation and urban dynamics

→ ‘the Creative City’

Happiness

→ ‘the Happy City’

Resilience

→ ‘the Resilient City’

Efficient infrastructure & resource use

→ ‘the Smart City’

# Prosperous Cities : “smart, sustainable & just” cities

... what means ‘Prosperity’ anno 2016?

*hard to answer due to large differences between living conditions in the world ...*

... imperative is that the definition of ‘prosperity’ now, ...

depends on the needs of future generations

UN-Habitat “**City Prosperity Index (2012)**”, with five dimensions of prosperity :

- **productivity & innovation,**
- **infrastructure (development),**
- **quality of life,**
- **equity and social inclusion,**
- **environmental sustainability**

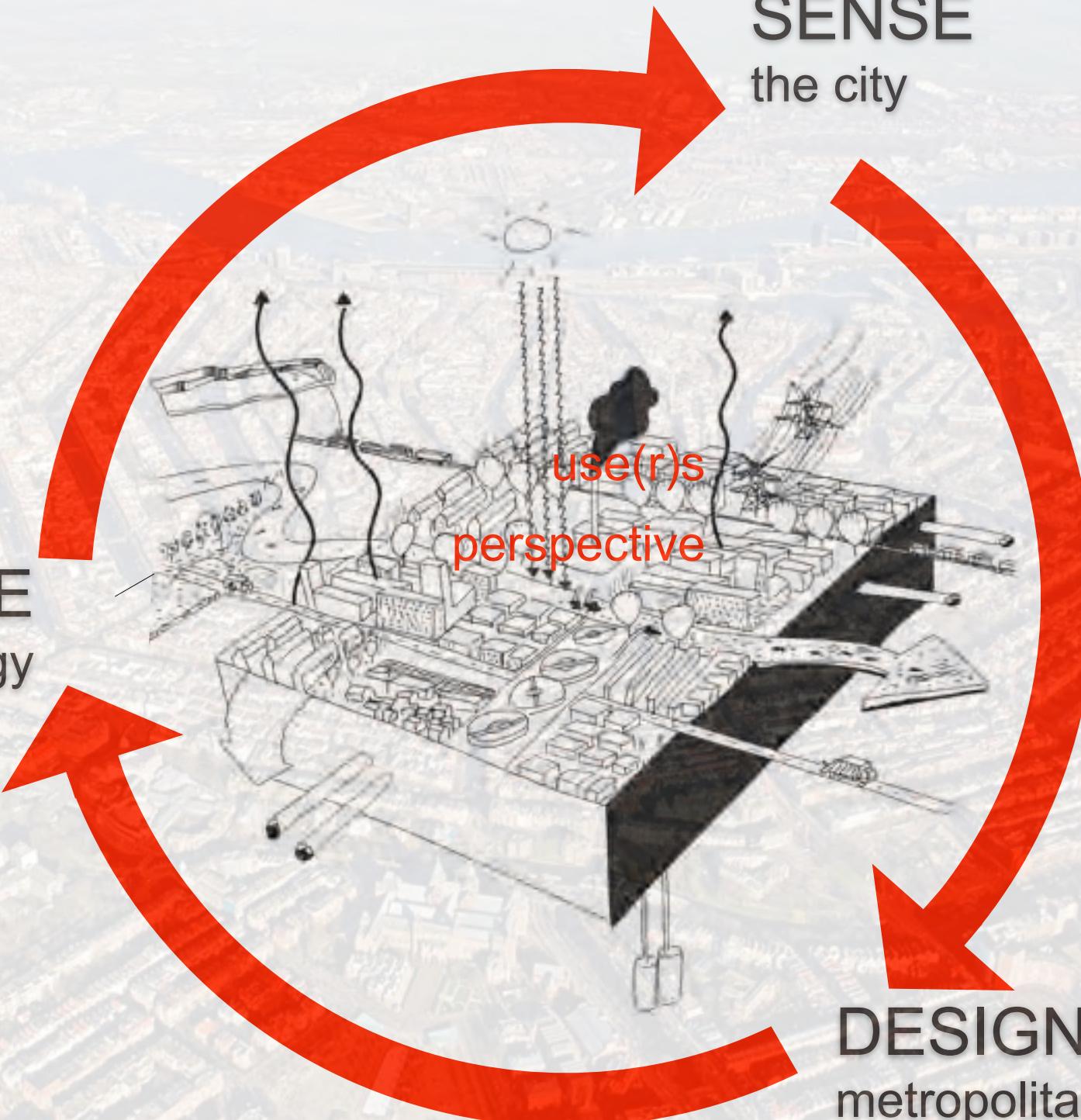
source: UN Human Settlements Program (UN-HABITAT) , “State of the World’s Cities Report 2012/2013”

**INTEGRATE**  
technology

**DESIGN**  
metropolitan solutions

**SENSE**  
the city

use(r)s  
perspective





(Kai Morigener, 2014)

## "SMARTER" CITIES

Through its Smarter City Challenge program, IBM has given free IT consulting to over 100 municipalities and 2000 cities around the globe in hopes of attracting investment in their 'smart city in a box' solutions. For what it's worth, it's paid off handsomely as IBM's annual income from smart city consulting fees is about \$3 billion, representing about 25 percent of the company's annual revenue.

*Top, left: ads doubling as functional objects, part of IBM's Smarter Cities advertising campaign.*





# WHAT IS A **SMART CITY**?

While no exact definition exists, the most holistic definition of the smart city imaginary distinguishes **6 distinct aspects** :



## SMART ECONOMY

Linking to a spirit of innovation, entrepreneurialism, flexibility of the labor market, integration in the international market and the ability to transform.



## SMART MOBILITY

Referred to local and supra-local accessibility, availability of ICTs, modern, sustainable and safe transport systems.



## SMART LIVING

Involving the quality of life, imagined and measured in terms of availability of cultural and educational services, tourist attractions, social cohesion, healthy environment, personal safety and housing.



## SMART GOVERNANCE

Related to participation of various stakeholders at various levels in the decision-making processes, transparency of governance systems, the availability of public services and quality of political strategies.



## SMART ENVIRONMENT

Understood in terms of attractiveness of natural conditions, lack of pollution and sustainable management of resources.



## SMART PEOPLE

Linked to the level of qualification of human and social capital, flexibility, creativity, tolerance, cosmopolitanism and participation in public life.



## TECHNOLOGY

- The ongoing evolution of IP and the Internet as an underlying framework for services (i.e. Internet of Things)
- Telepresence and videoconferencing
- Open application programming interfaces (APIs)
- New connectivity technologies, including high-speed fixed, wireless and mobile broadband
- Proliferation of smartphones and tablets
- Positioning technologies such as GPS
- Enhanced cameras and image processing
- Machine-to-machine and sensor networks
- Radio-frequency identification (RFID) sensors and near-field communications (NFC)
- Augmented reality (AR)

## POLICY & BUSINESS FRAMEWORKS

- Open data infrastructures
- Push for increased data transparency
- The crowdsourcing and open source movement
- The proliferation of cloud computing services and software-as-service models where businesses and individuals lease instead of own software and/or hardware.
- The mash-up model that enables data owners to make data available to third parties
- The development of a wide range of frameworks such as public-private partnerships and distributed governance.



GIVE US YOUR  
DATA AND WE'LL GIVE YOU A  
TECHNO-UTOPIA

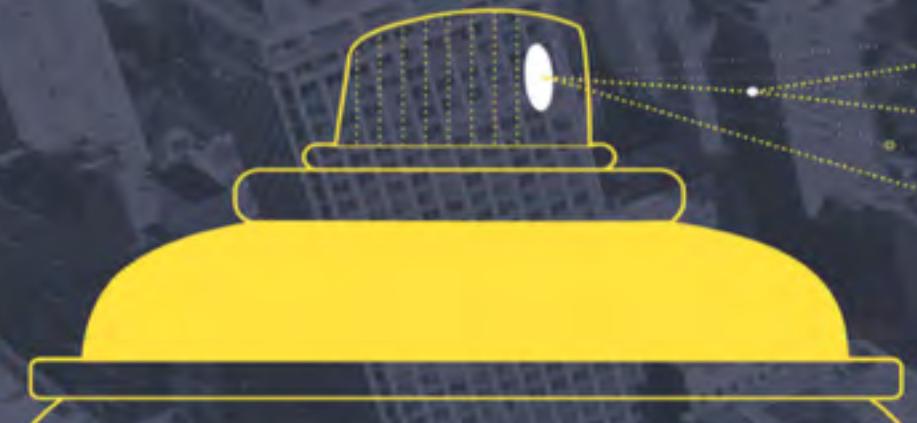
**THE IDEA THAT YOU  
PUT SENSORS OUT,  
MEASURE EVERYTHING,  
AND ON THE BASIS  
MAKE DECISIONS IS  
BIASED BECAUSE  
DATA IS CRAFTED.**



'Mission Control', in Rio de Janeiro (Brazil), IBM's version of a 'Smart City'



**SONGDO IS NOT A REAL CITY PER SAY,  
BUT RATHER THE FIRST ITERATION OF AN  
EXTREMELY EXPENSIVE, TOP-DOWN DESIGNED  
PRODUCT THAT IS MEANT TO FOSTER AN  
IDEAL CORPORATE ENVIRONMENT  
AND BUSINESS EXPERIENCE**



Humanity was once dispersed and dislocated on a planet that used to be so mysterious and unfamiliar, but through ingenuity and technological prowess we have created a globalized society, integrated by *ubiquitous* infrastructures, that now finds itself on the precipice of concurrent crises. Cities have become the stage of modernity as the realities of resource scarcity, climate change, stiff global competition and technologically-led austerity are forcing them (us) to adapt to ever changing, economic, environmental and socio-political conditions. IT companies, politicians, and technologists claim they have the exact remedy to urban ills: the Smart City.

For them, smart sensors and sophisticated algorithms can be used to optimize urban space and make our cities more efficient, environmentally sustainable, economically attractive and socially inclusive. Seeing as information and communications technologies have disrupted so many other industries in the last 20 years, can it actually be used to solve age-old urban problems and take us into the future? Does the Smart City illuminate the intricate complexities of urban life, the reciprocities between cities and their hinterlands, and empower individuals and communities? Or are there elements of urbanity and the human condition that lie beyond the purview of data collection alone?

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TU Delft

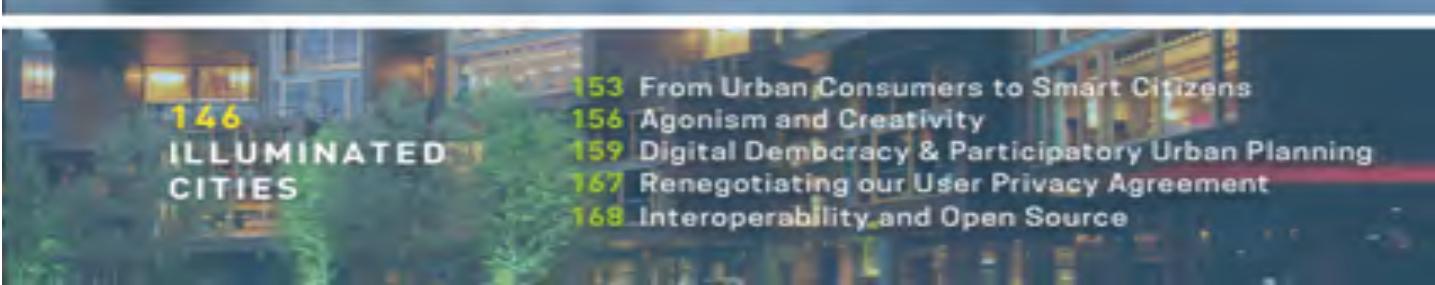
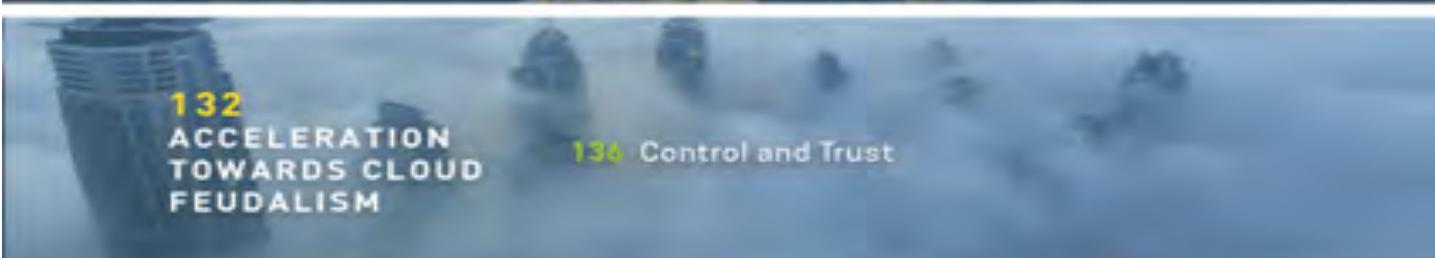
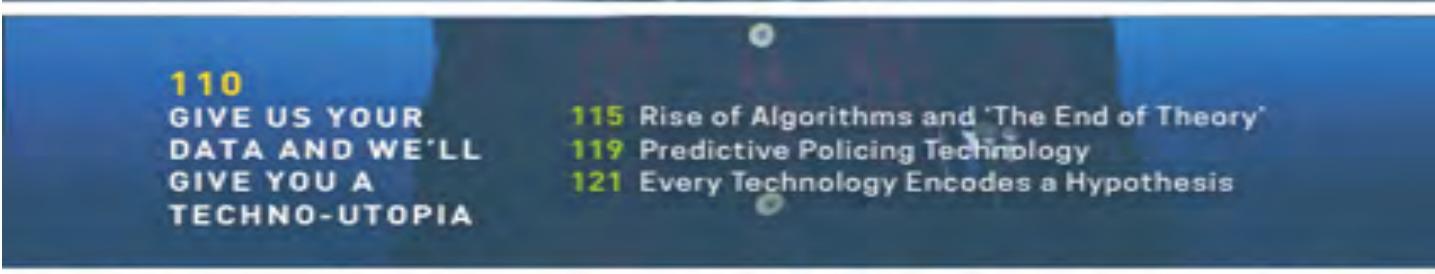
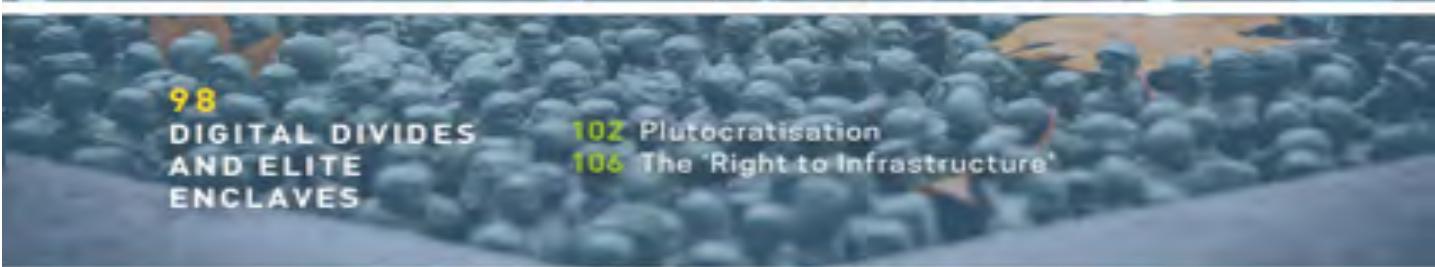
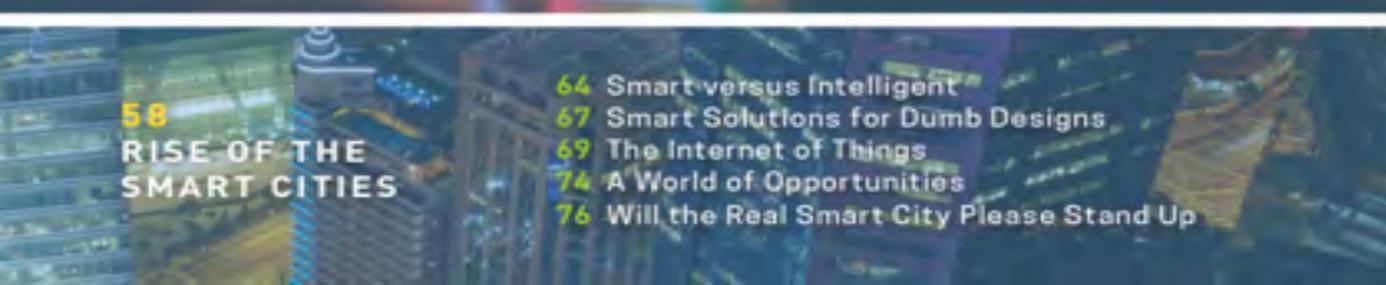
UBIKQUITY & THE ILLUMINATED CITY

TIMMEREN HENRIQUEZ REYNOLDS

# UBIKQUITY & THE ILLUMINATED CITY

ARJAN VAN TIMMEREN LAURENCE HENRIQUEZ

ALEXANDRA REYNOLDS



“The most pressing urban problems are not technological but social in nature, and have tended to be exacerbated, not solved, by corporate-led privatization and city branding strategies.”

## DIGITAL DIVIDES AND ELITE ENCLAVES

IN 2012,  
**(SMART) SINGAPORE BEAT THE UNITED STATES**  
TO HOLD ITS TITLE AS THE **MOST ECONOMICALLY  
UNEQUAL SOCIETY OF ALL OECD COUNTRIES.**





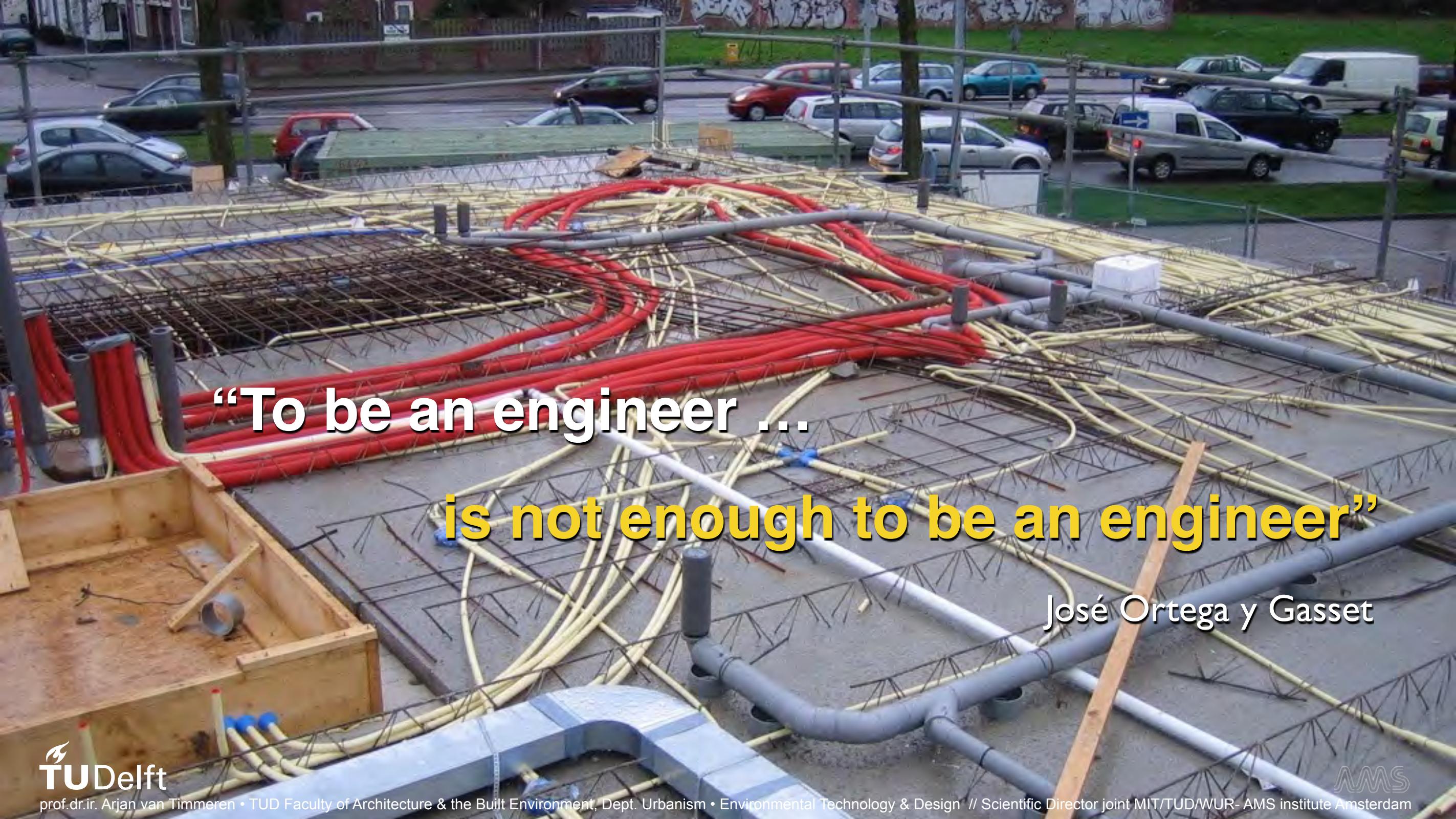
**BY MIDCENTURY 2 BILLION PEOPLE  
IN DEVELOPING COUNTRIES  
WILL BE LIVING IN  
INFORMAL SETTLEMENTS**

Kibera, Nairobi (Schreibkraft, 2014)



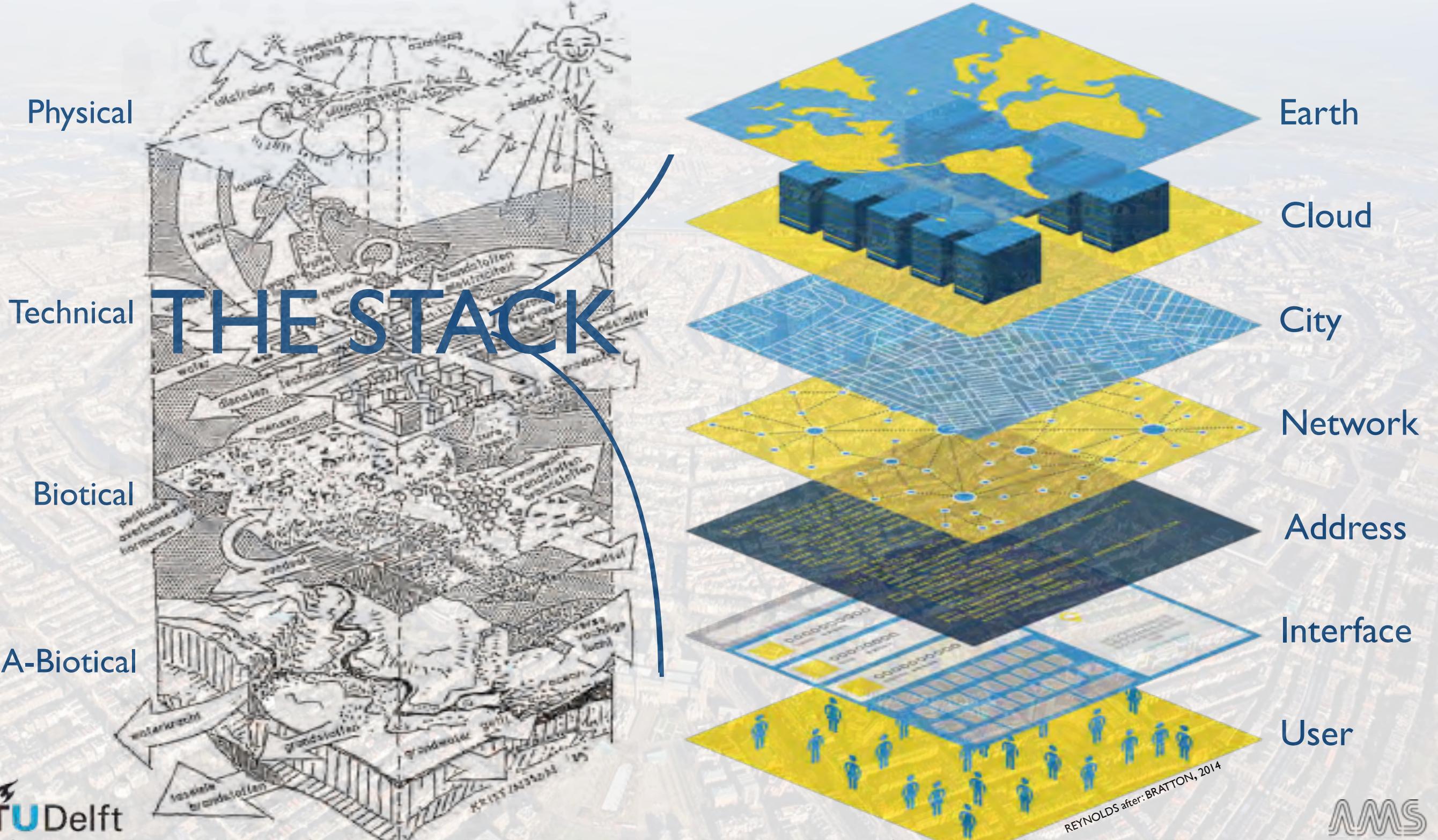
the “Right to the City” (Henri Lefebvre)  
and: the “Right to Infrastructure”

Lack of good public sanitation/sewerage; here flooding after peak rainfall in Yangon, Myanmar (Alex Reynolds, 2014)



“To be an engineer ...  
is not enough to be an engineer”

José Ortega y Gasset





Cities have continued to decentralize  
while Utilities have been centralizing !

but this is changing!

# The concept of smartness

“

A city can be smart only if it is able to integrate and sort data gathered from each type of sensor. That would increase efficiency, equity, sustainability and quality of life

”

Batty et al, 2012



Internet of Everything

Home

Mobile

People

Process

Things

Data

Business

People to machine (P2M)

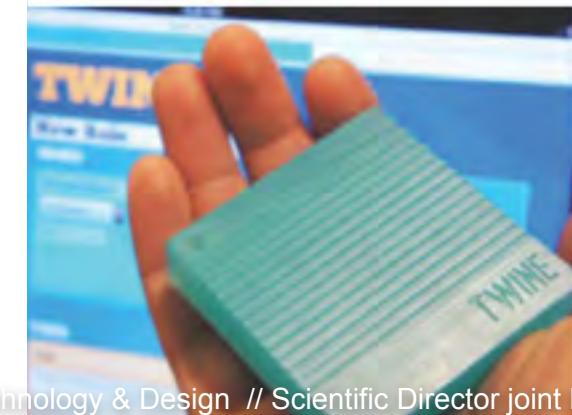
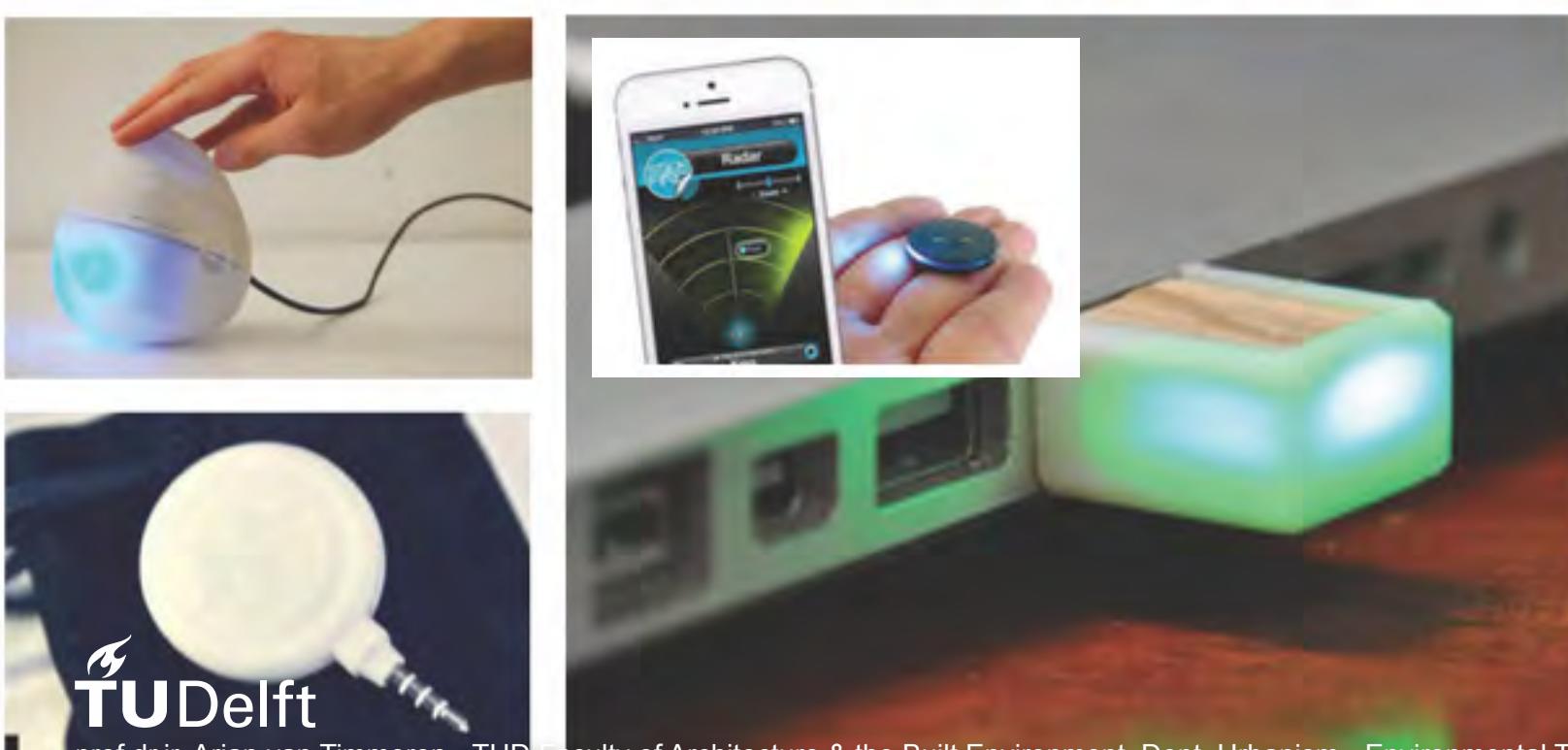
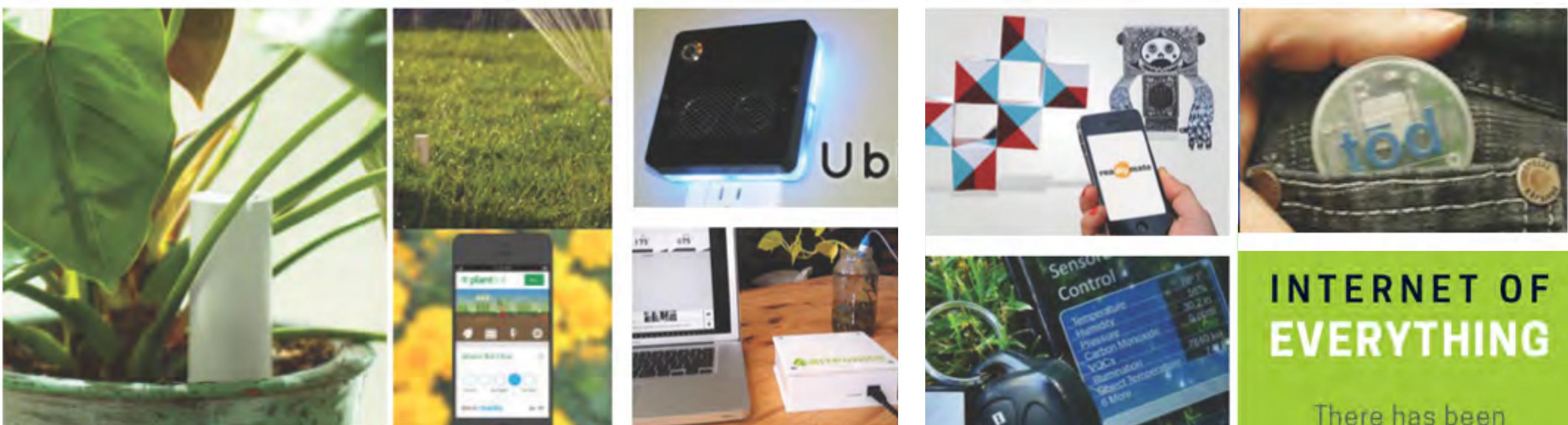
Machine to machine (M2M)

“

In general, a Smart City is seen as a city which enables citizens and enterprises to apply new ICTs to economise time, improve individual mobility, facilitate access to information and services, save energy and resources, and participate in urban decision-making processes.

”  
Dubai ‘The Strip’ (Daniel Cheong, 2014)

Kunzmann, 2014



## INTERNET OF EVERYTHING

There has been an explosion of crowdfunded projects related to the Internet of Things and smart devices in the past few years. Projects range from surveillance systems to energy monitors to virtual pets whose well being is dependent on the user exercising.

# RECENT SMART INTEGRATED CONCEPTS

» The world's first solar bike path has been built in by SolaRoad in the Dutch town of Krommenie.



» Automated pods provide a new form of transit for visitors to Heathrow International Airport in London. The same system has also been implemented in Masdar City.



A close-up photograph of a person's hand holding an Oyster card. The card is blue with the word "oyster" in white lowercase letters. Below it, smaller text reads "Transport for London" and "www.tfl.gov.uk/oyster". A white horizontal bar runs across the middle of the card. In the bottom right corner, there is a small logo consisting of a circle with a dot and a square with a dot. The background is blurred, showing the interior of a London Underground train with yellow and blue seats.



At 2010-10-04 07:00:00 there were 215 bikes in use.





IT IS  
**CONSTANT  
INNOVATION**  
THAT STANDS OUT AS  
THE KEY STIMULUS FOR  
LONGEVITY IN  
ECONOMIC  
COMPETITIVENESS



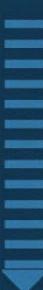
**Smart cities** might not completely live up to the claims of corporate marketers, but their function as a **testing ground** for experimental technologies offers a possible vision of what our future cities might look like: **tech-enabled, hyper-efficient urban spaces** that harness sensing technology to manifest **the most seamless and automatic urban experience** possible.

# FROM IPv4 TO IPv6

The Alphabet of Ubiquity

## IP : INTERNET PROTOCOL

As the **Internet of Things** expands ever further, so too are the numbers of devices that are capable of connecting to the internet. Each of these connected devices has an assigned IP address to identify its network and location.



1980

First major protocol in use is **IPv4** encompassing **4.3 billion** addresses

```
~$ ipv4  
32-bit address  
 $4.3 \cdot 10^9$  unique addresses
```

**81.68.63.14**  
binary number from 0-255

2011

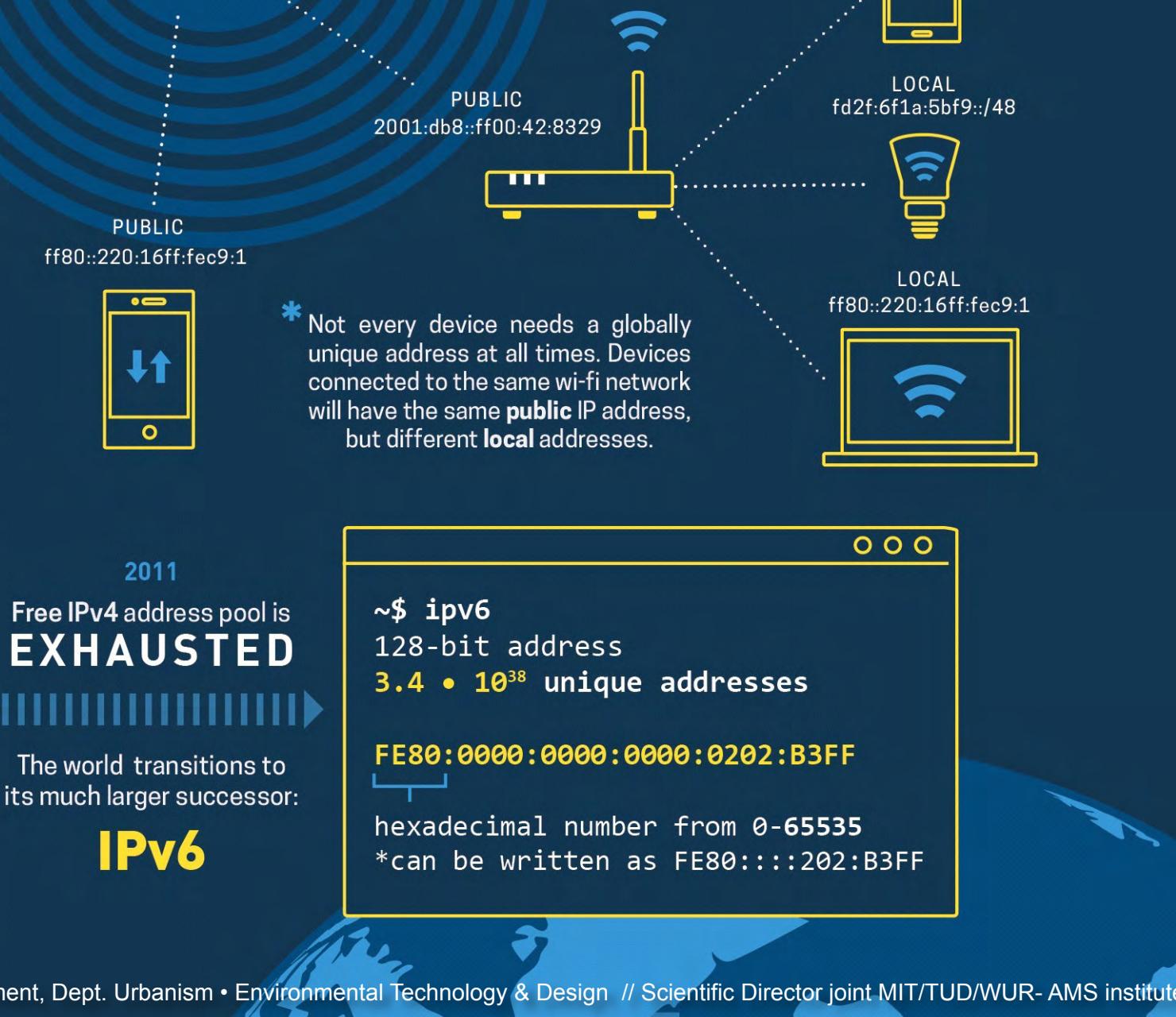
Free IPv4 address pool is  
**EXHAUSTED**

The world transitions to  
its much larger successor:

## IPv6

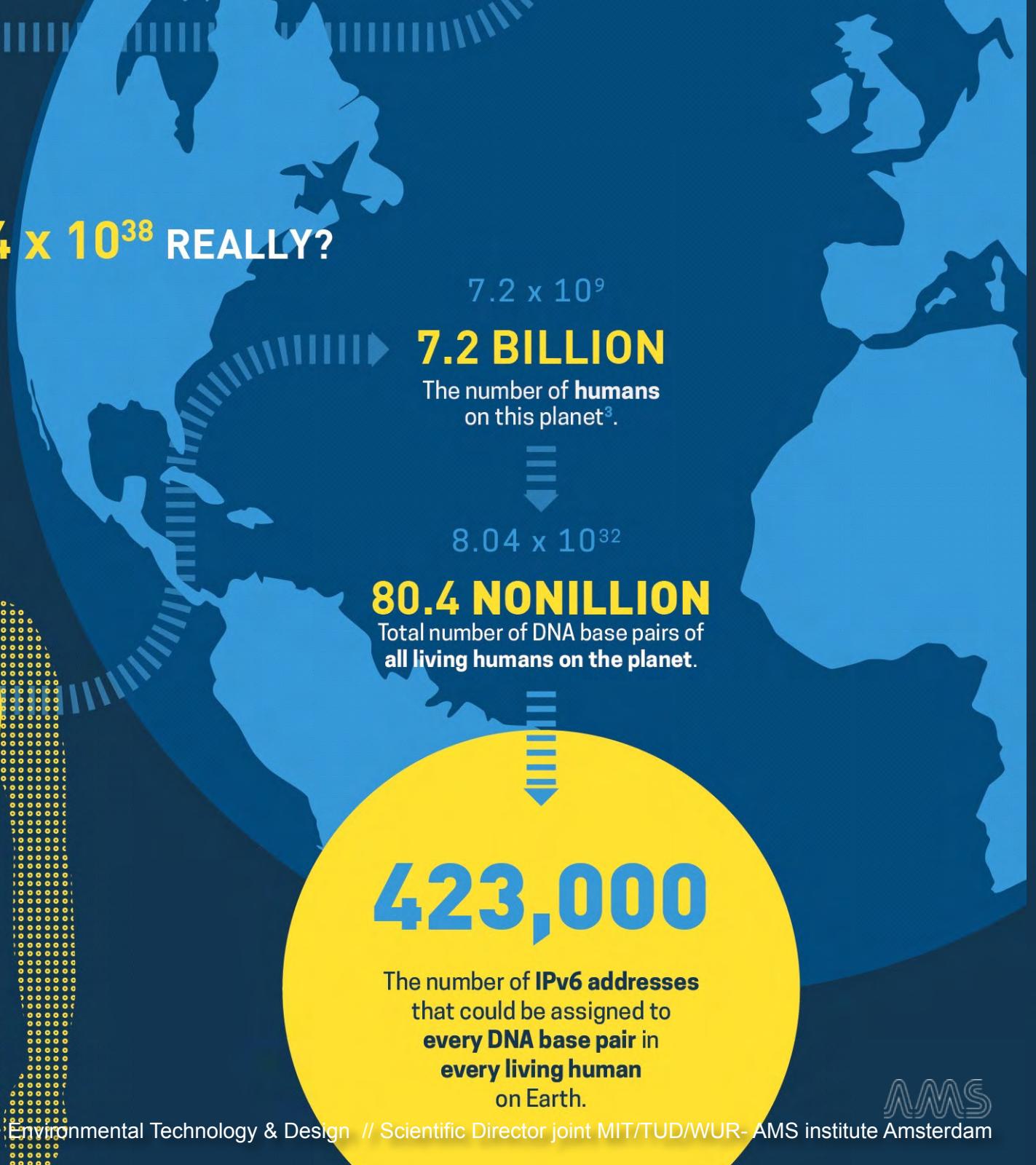
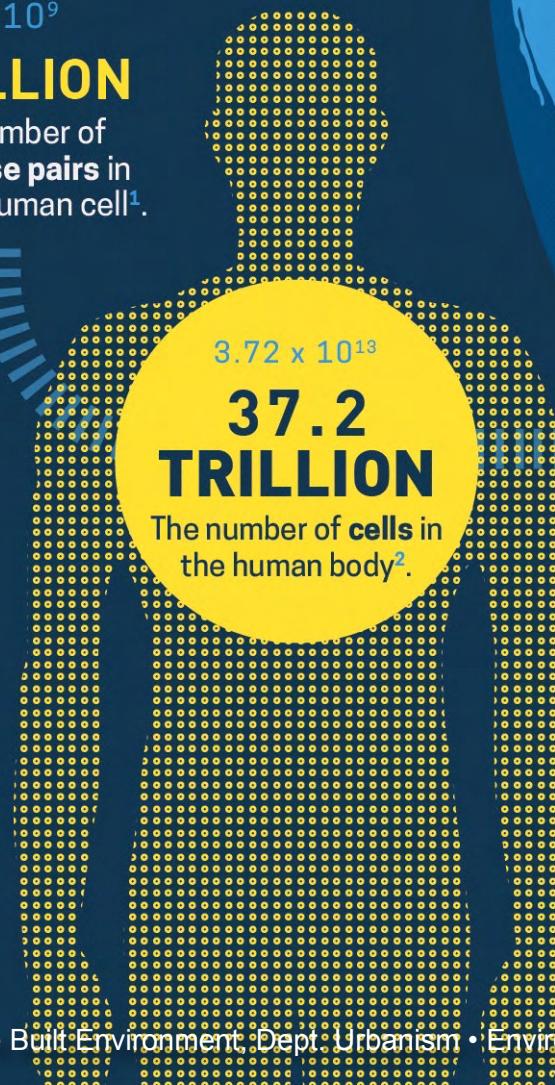
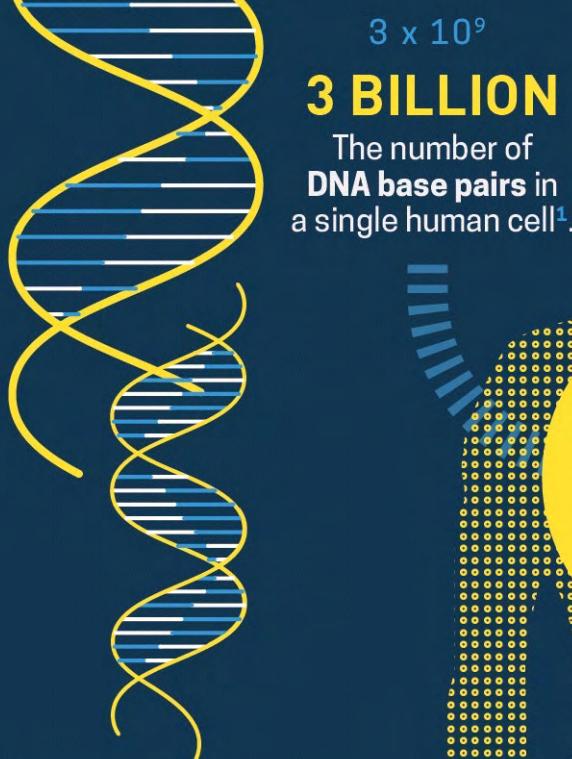
```
~$ ipv6  
128-bit address  
 $3.4 \cdot 10^{38}$  unique addresses
```

**FE80:0000:0000:0000:0202:B3FF**  
hexadecimal number from 0-65535  
\*can be written as FE80:::202:B3FF



# HOW MANY ADDRESSES IS $3.4 \times 10^{38}$ REALLY?

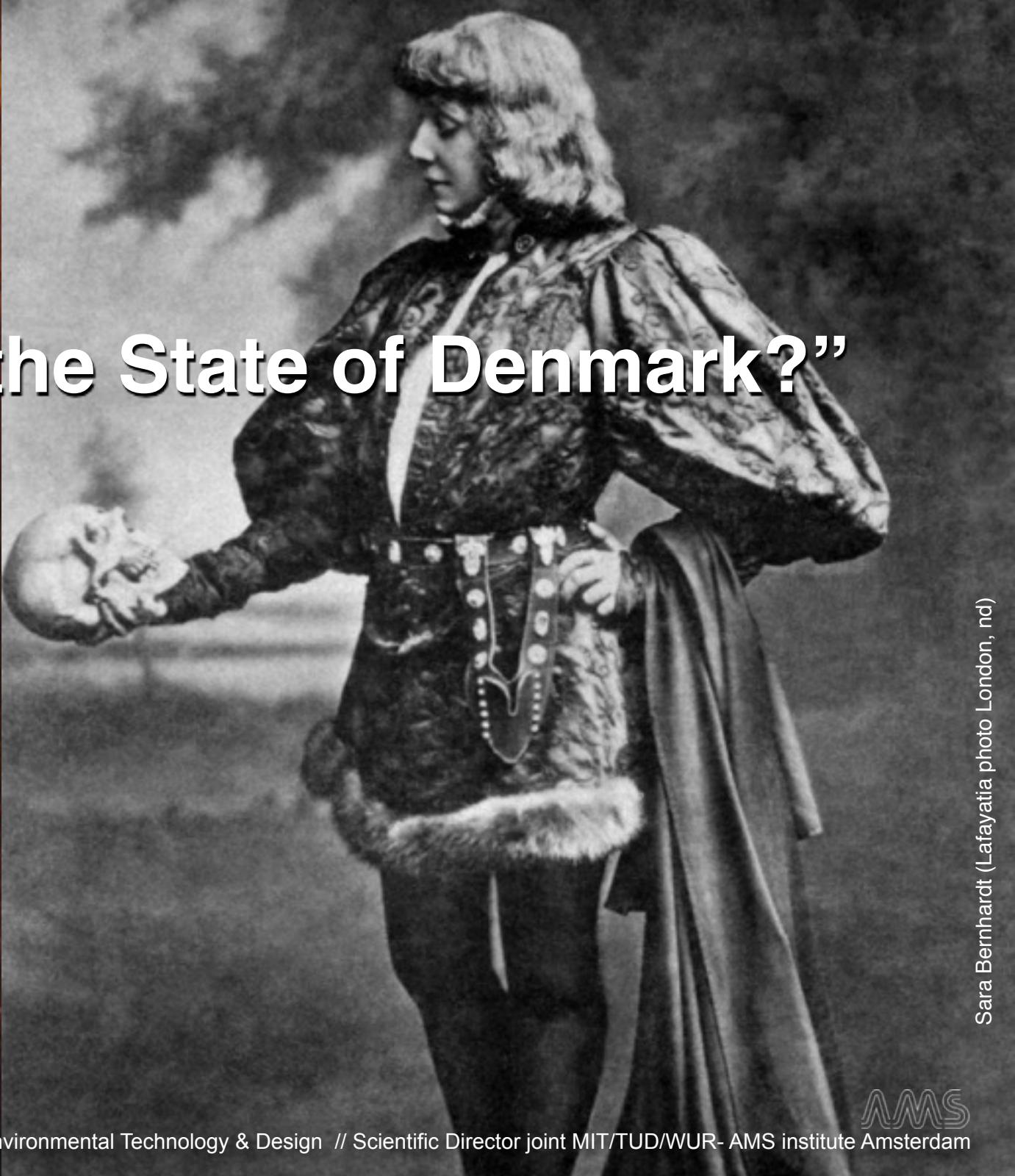
Let's put things into perspective.

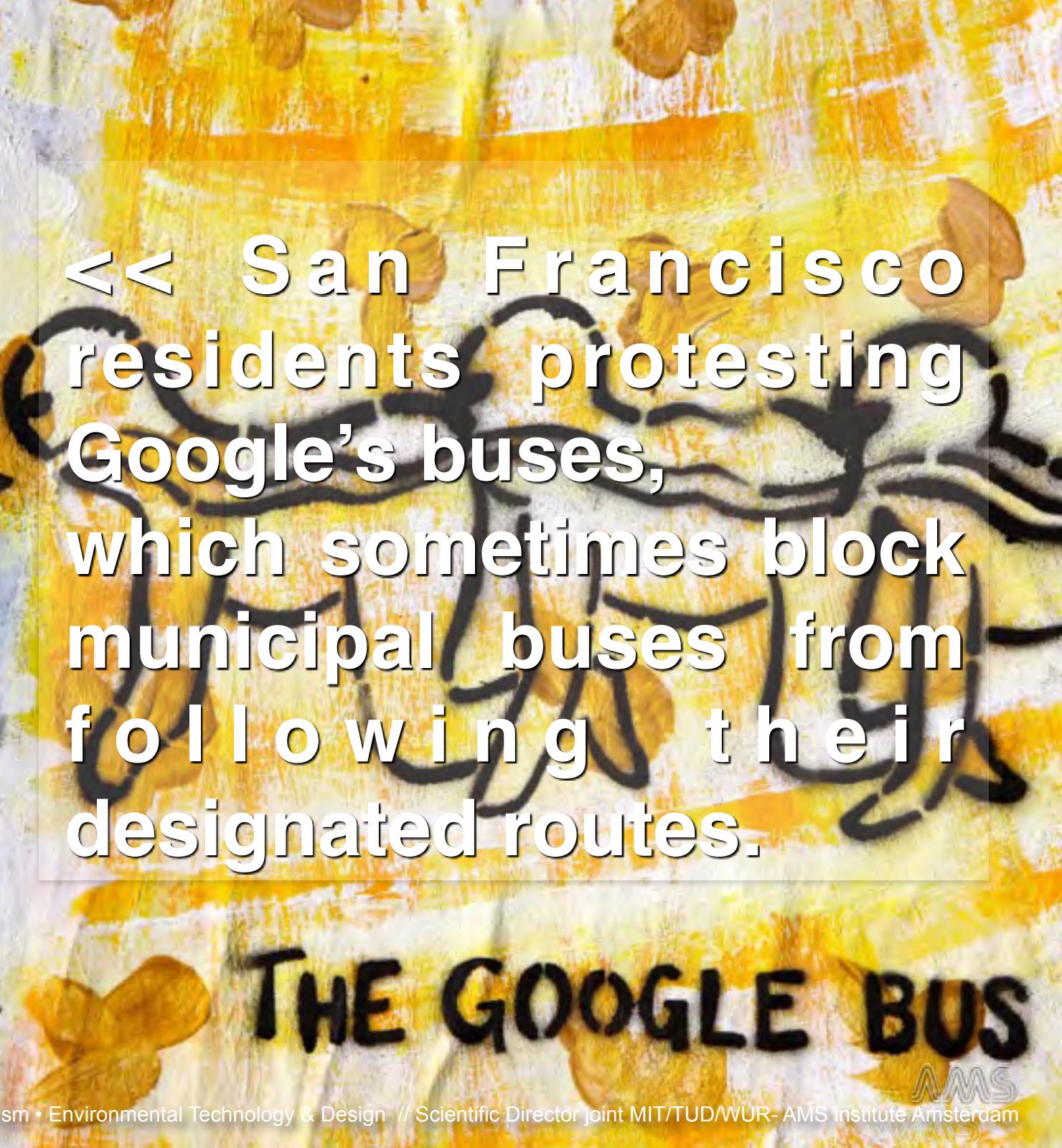
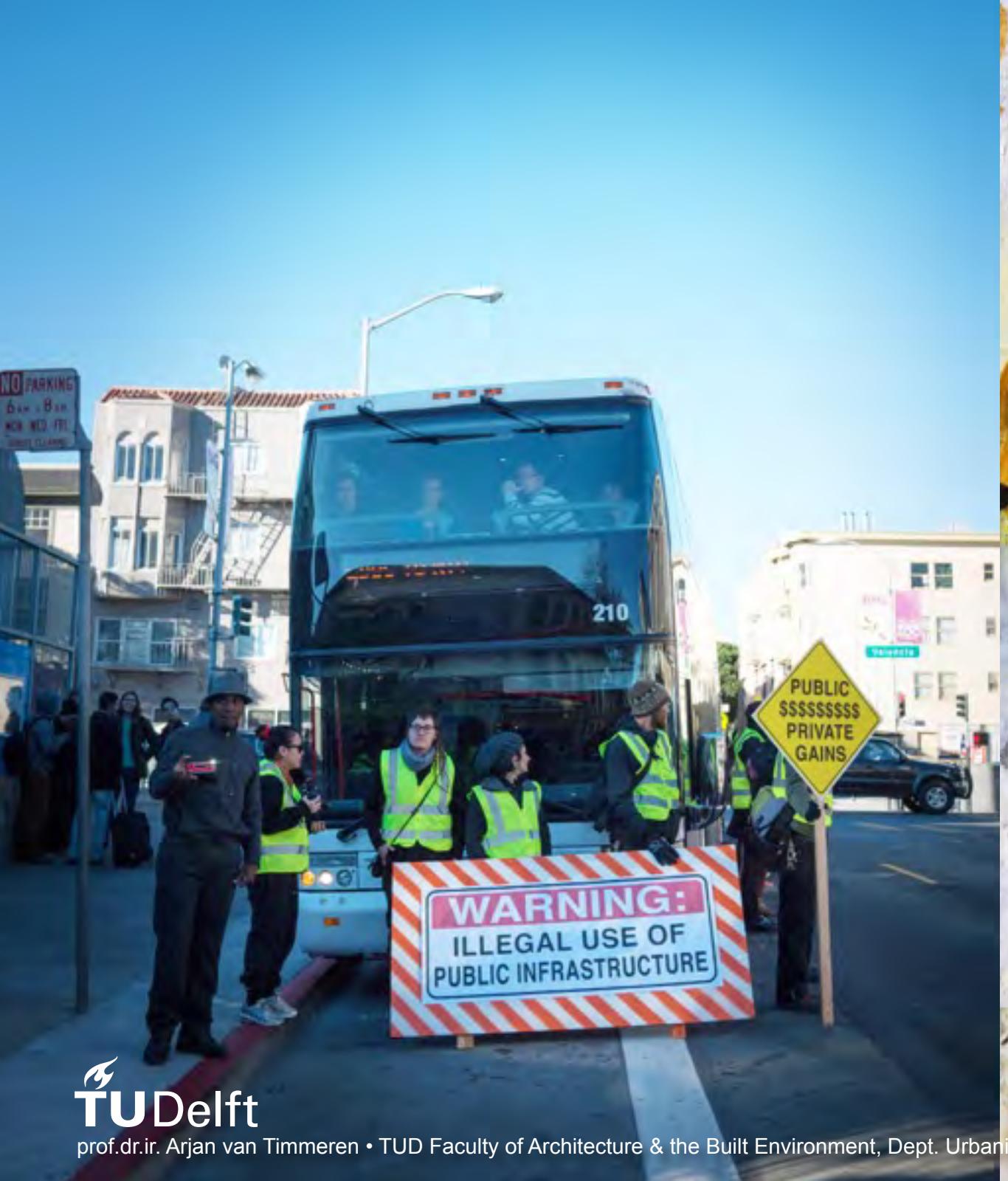


1. Human Genome Project.  
<http://www.genome.gov/11006943>
2. Bianconi, E., Piovesan, A., Facchini, F. et al. (2013). An estimation of the number of cells in the human body. *Annals of Human Biology*. November 1<sup>st</sup>.
3. Population Reference Bureau.  
[http://www.prb.org/pdf14/2014-world-population-data-sheet\\_eng.pdf](http://www.prb.org/pdf14/2014-world-population-data-sheet_eng.pdf)



IBM's Blue Gene/P computer (IBM, 2014)









## HOW STANDARDS PROLIFERATE: (SEE: A/C CHARGERS, CHARACTER ENCODINGS, INSTANT MESSAGING, ETC)

SITUATION:  
THERE ARE  
14 COMPETING  
STANDARDS.

14?! RIDICULOUS!  
WE NEED TO DEVELOP  
ONE UNIVERSAL STANDARD  
THAT COVERS EVERYONE'S  
USE CASES.

YEAH!



SOON:

SITUATION:  
THERE ARE  
15 COMPETING  
STANDARDS.

# THIS IS THE ISSUE: TRUST IS OUR ONLY OPTION BECAUSE IT'S EITHER WE TRUST THE IT COMPANIES OR WE OPT OUT OF UBIQUITY



I agree to these terms and conditions



# LIBERTÉ, PRÉdictivité, UNIFORMITÉ

“ Smart cities may be the apotheosis of Homo Ubikis, where we become so reliant on ubiquity that our capacity to reason could not function without it. ”

# ACCELERATION TOWARDS CLOUD FEUDALISMS





# TOWARDS ... SMART CITY 2.0



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AMS Institute, Amsterdam



# ACADEMIC, PRIVATE AND PUBLIC PARTNERS

DELTUFT UNIVERSITY  
OF TECHNOLOGY  
WAGENINGEN UNIVERSITY  
AND RESEARCH  
MASSACHUSETTS INSTITUTE  
OF TECHNOLOGY



ACCENTURE  
ALLIANDER  
CISCO  
ESA  
IBM  
SHELL  
WATERNET  
AEB  
PORT OF AMSTERDAM  
DELTARES  
...

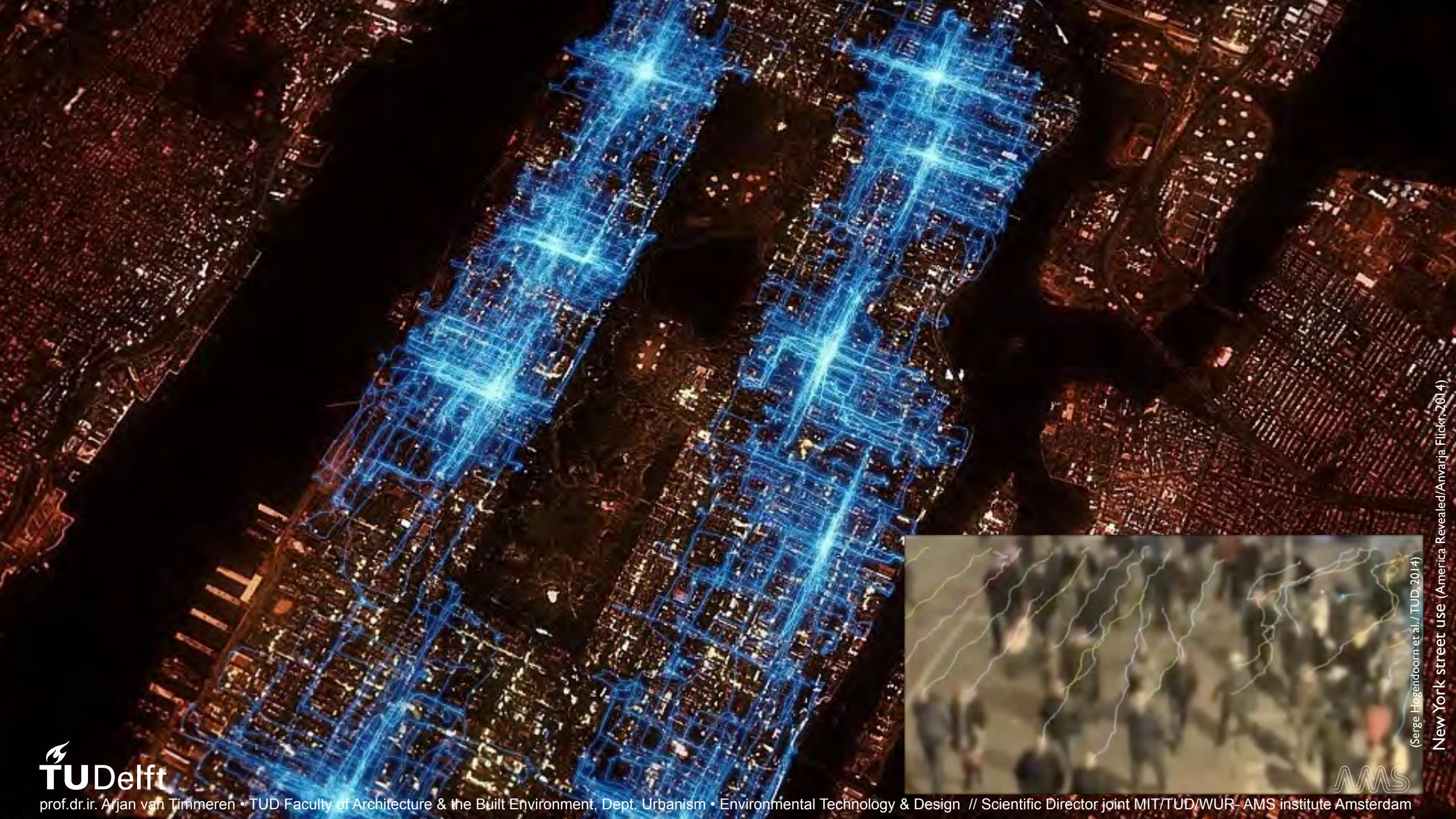
AMSTERDAM SMART CITY | CITY OF BOSTON | KPN | TNO | WAAG SOCIETY | CITIZEN PLATFORMS

An aerial photograph of the city of Amsterdam, showing a dense grid of buildings, canals, and green spaces. The city extends towards the horizon, with a mix of residential areas and industrial or commercial zones. The sky is clear and blue.

the city of Amsterdam as  
a Living Laboratory...



SOCIAL GLASS



New York street use (America Revealed/Anvarja Flickr, 2014)

## Social Urban Data

Census Records, Demographics, Spatial Statistics, Economic Data, Real-Estate Data etc.

- High data quality
- High levels of accuracy, completeness, and validity
- Generally truthful
- Semantic-by-design

- Low refresh rate
- Costly & laborious collection methods
- Non-scalable
- Limited or no temporal variability (static, semi-static)

## Sensor & Mobile Phone Data

Physical Sensor Data, Mobile Phone Logs (CDRs), Transport Data, Energy Data etc.

- High levels of accuracy
- High spatio-temporal resolution
- High technology penetration
- Generally truthful
- Scalable & dynamic

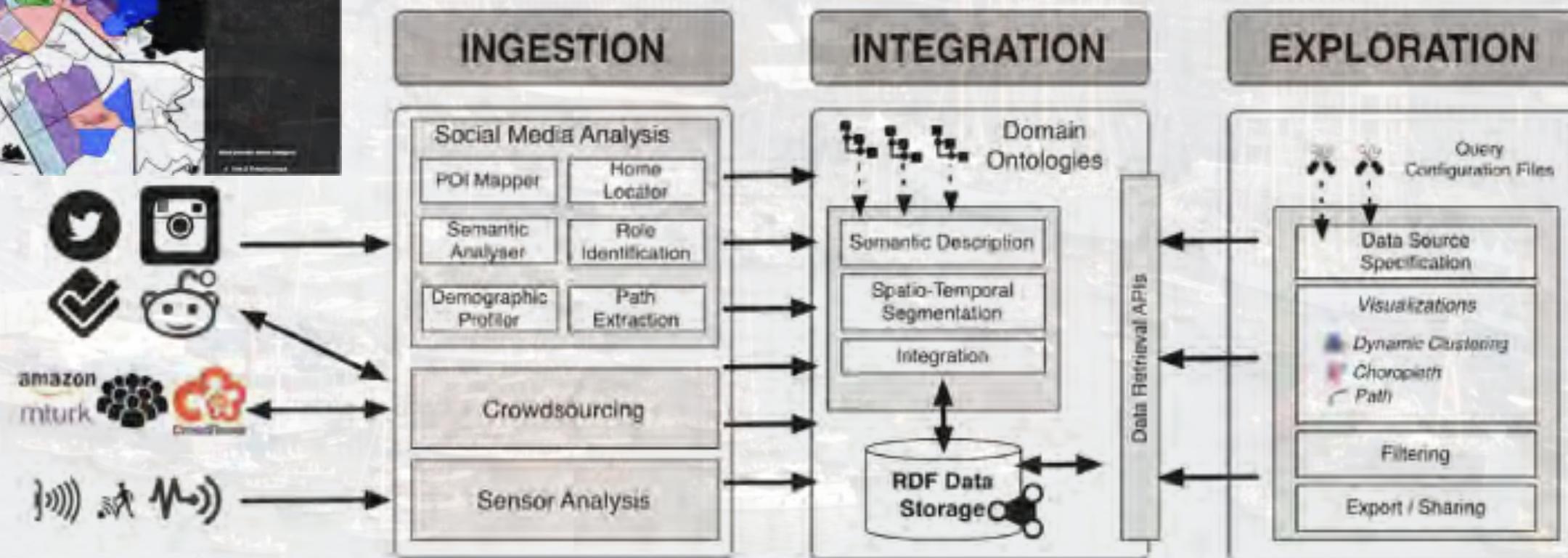
- Mostly proprietary
- Very expensive to acquire (CDRs)
- Very expensive to deploy at the city-scale
- No semantics

## Social Web Data

Geo-localized Social Media Data from web platforms (e.g. Twitter, Instagram, Sina Weiboo 4SQ etc.)

- High speed & refresh rate
- Created by people
- Enriched with annotations about places and human activities
- Scalable

- Mismatch between the platform's scope and the application domain
- "Noisy"
- Biased (tech, social)
- Generally untrustworthy





Largest public sailing event in the World

**5 Days, >1.5M Visitors, >300K/Day**

Mix of Commuters / Tourists / Visitors

**ORGANIZERS'  
GOAL:**  
**Real-time crowd  
monitoring**

Main Route: ~ 6Km

**What measures can I apply to  
manage the crowd?**

**What is the effect of such  
measures?**



How many people are in my  
area?

What kind of people are  
these?

Where do they come from?

Which routes do they use?

How long do they stay in my  
area and for what purpose?

What are travel times on  
these routes?

## Research Goal:

### Analysis and validation of mobility patterns as observed from social data

#### 8 Camera



Count heads  
@Location

High Precision,  
No Semantics  
Low Spatial Density  
High Time Density



#### 100 GPS



Track Route

Random Distribution,  
Precise Semantics  
*(Demographic, Usage Role)*  
Low Density

#### 20 WiFi



Count Devices  
@Location

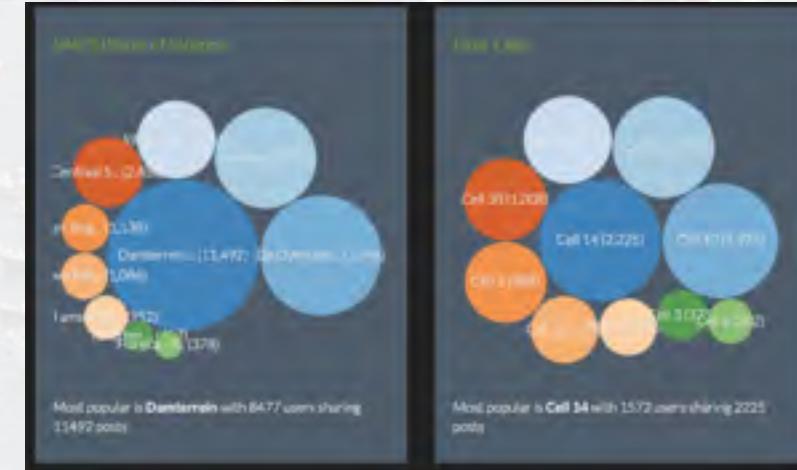
Fixed Position  
No Semantics  
Low Spat. Density  
High Time Density

#### Social Media



Count Users, Track Routes

Biased Distribution  
Inferred Semantics  
*(Demographic, Usage Role, Topic, Sentiment)*  
Higher Spat. Density, Lower Time Density



## Crowd control van de toekomst: elektronica houdt drukte Sail bij

22-08-15 12:30 uur – Bron: Het Parool



Drukte op de Veemkade tijdens Sail. © anp

Tijdens deze editie van Sail wordt geëxperimenteerd met crowd control van de toekomst, met in plaats van alleen verkeersregelaars en matrixborden allerlei nieuwe snufjes.

Als draden uit een bolletje wol trekken ze over de lens. Op telcamera's zijn de voetgangers door het Sailgebied niet herkenbaar, maar binnen het onscharpaal beeld wordt haarscherp hun zwakkende beweging over de kades

## Dashboard to unravel SAIL 2015 visitor flows and potential critical situations based on real-time data collection and innovative data fusion techniques



**Twitter**

**27.082**

Aantal gebruikers  
Total users

**137.502**

Aantal Berichten  
Total posts

Aantal 'Drukte' woorden  
Total 'Busy' words



**Instagram**

**33.244**

Aantal gebruikers  
Total users

**88.741**

Aantal Berichten  
Total posts

Aantal 'Drukte' woorden  
Total 'Busy' words



### Sentiment analysis

Gemoedsanalyse

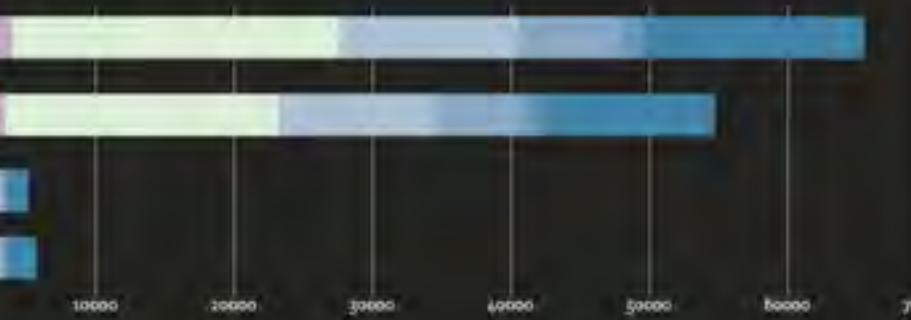
**Instagram**

Totaal  
Total

Bewoner  
Resident

Binnenlandse  
bezoeker  
Local visitor

Buitenlandse  
bezoeker  
Foreign visitor



Aantal berichten  
Number of comments

Negative

Positive

**Twitter**

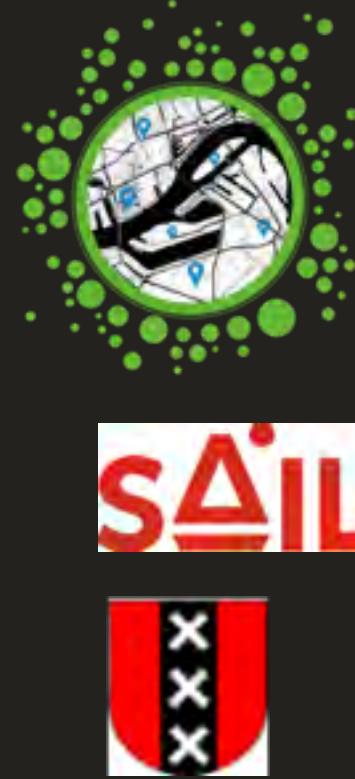


**SAIL**



## Research Goal:

**Analysis and validation of mobility patterns as observed from social data**





shortest route

happiest route



most beautiful route

most quiet route

## BEAUTIFUL ALGORITHMS

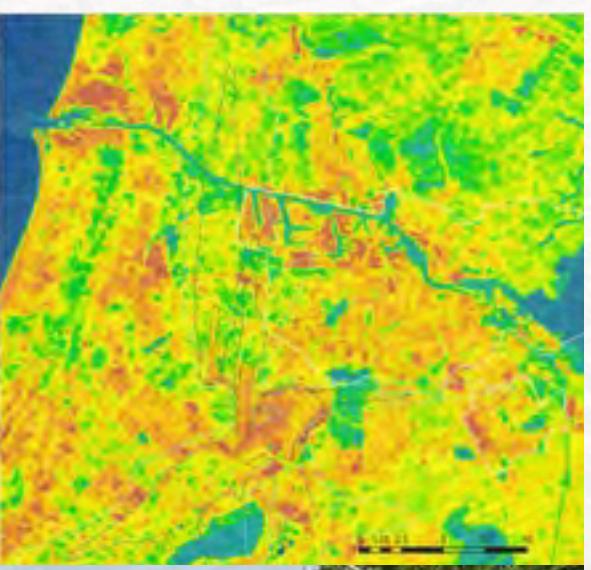
In the past, GPS mapping algorithms have generally been restricted to calculating the shortest, cheapest, or fastest routes.

Researchers at Yahoo Labs in Barcelona are revisiting this idea. After studying correlations in Flickr's database of photos and their tags, they developed an algorithm to calculate the happiest, most beautiful, and most quiet routes through London and Boston. They had 84 users between the two cities evaluate the paths their algorithm generated, and lo and behold, the users agreed that the algorithm did exactly what it set out to do.

(Yahoo Labs Barcelona, 2014)



Amsterdam  
Normalized Difference Vegetation Index



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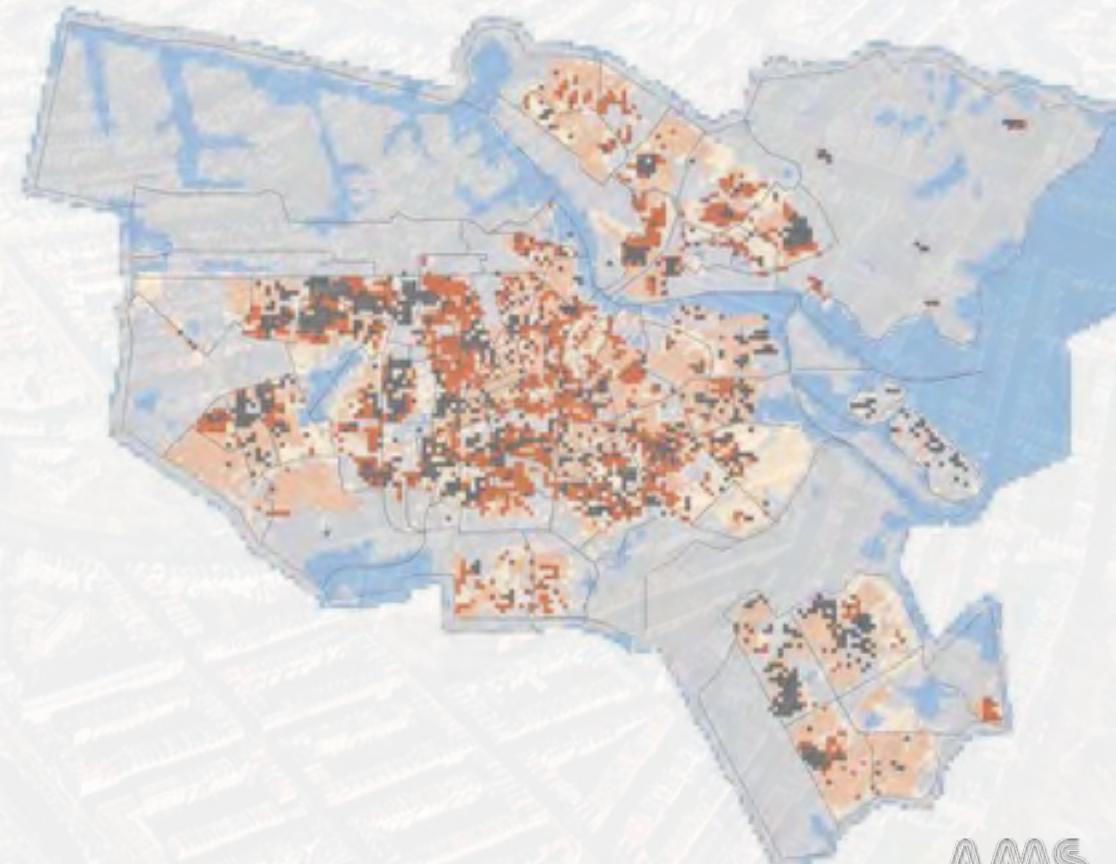
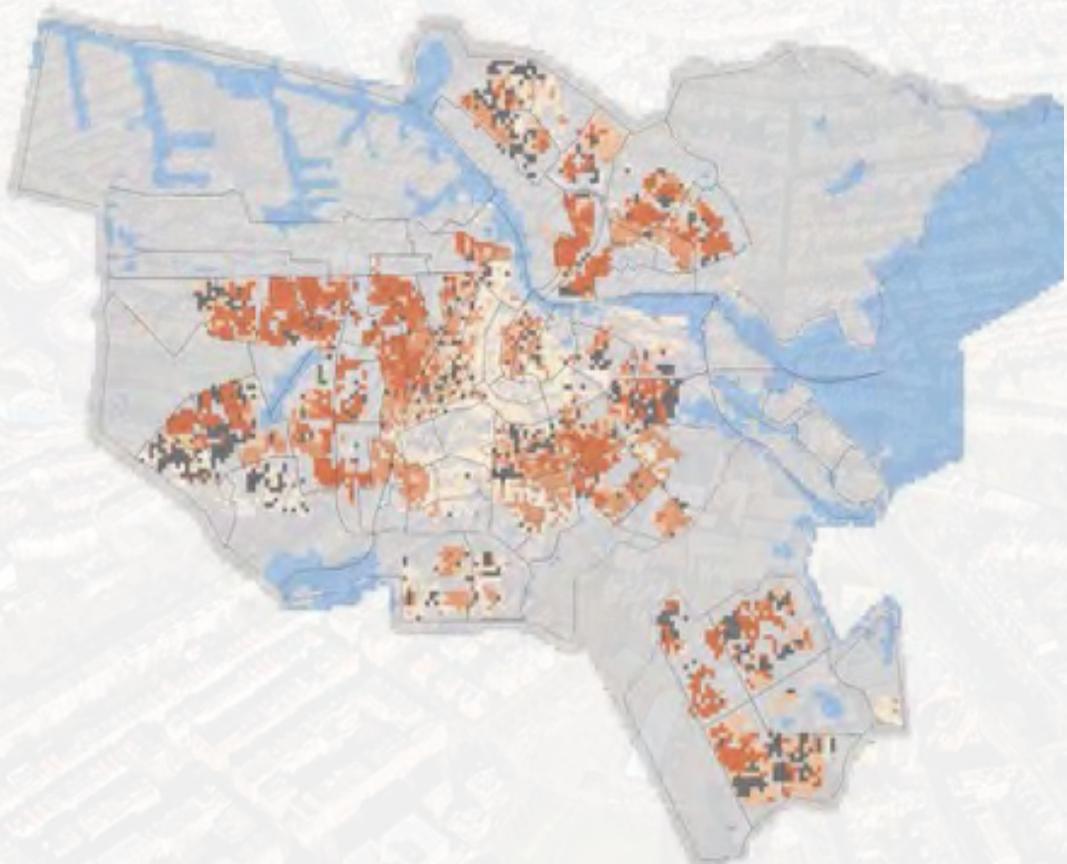
prof.dr.ir. Arjan van Timmeren • TUD Faculty of Architecture & the Built Environment, Dept. Urbanism • Environmental Technology & Design // Scientific Director joint MIT/TUD/WUR-AMS Institute Amsterdam

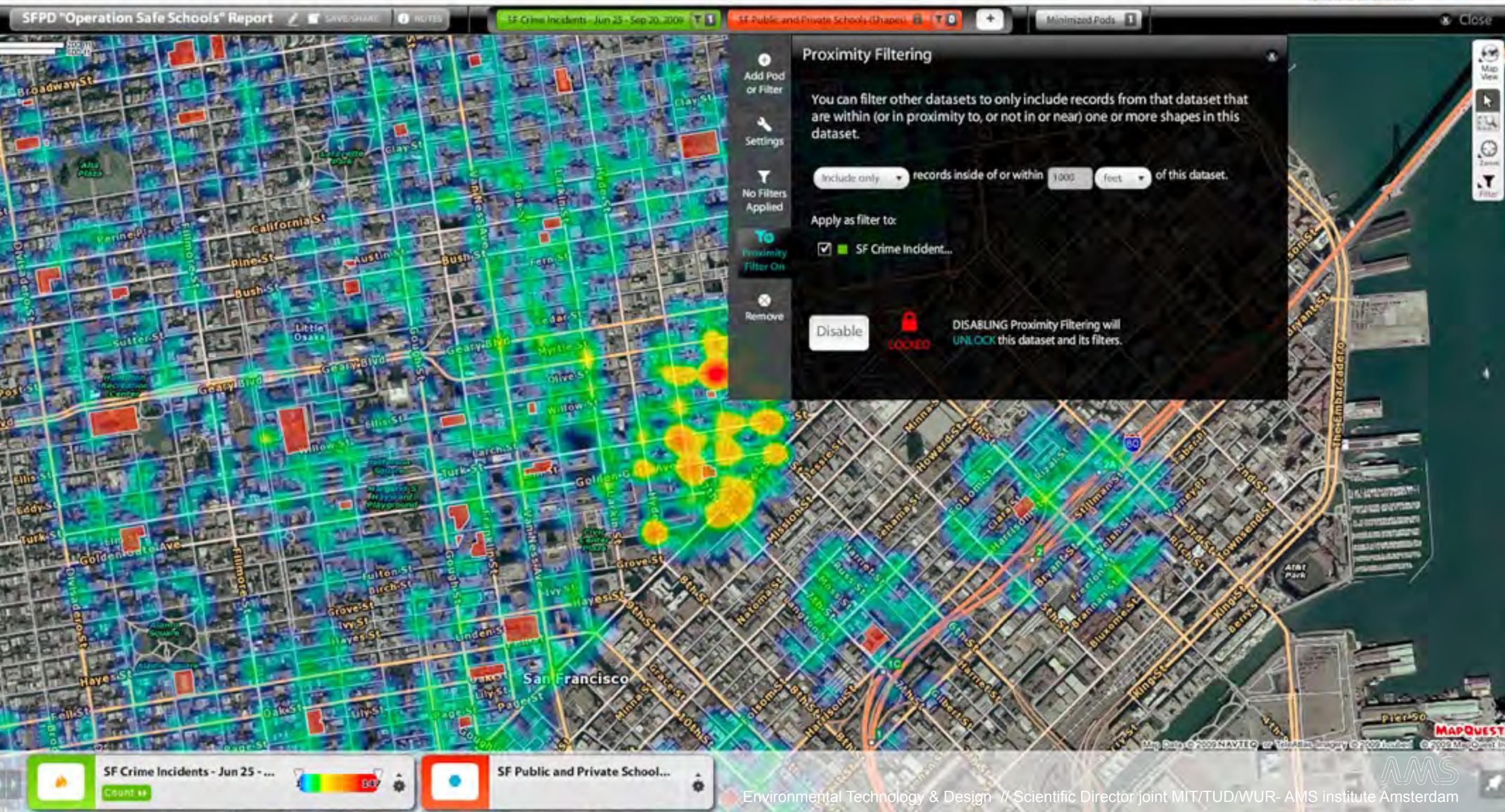
#### Typeology Vulnerability of Inhabitants: elderly

	UHI surface temperature	Quality of Life index	Average energy label of buildings	T5+/ha
most vulnerable	8 °C*	modest positive	G	18.3
more vulnerable	8 °C*	modest	G	6.0
vulnerable	8 °C*	modest positive	G	6.5
little vulnerable	8 °C*	modest positive	E	4.6
little vulnerable	7 °C*	positive	G	4.5
other	-	-	-	< 1.6
water	-8 °C*	-	-	0

#### Typeology Vulnerability of Inhabitants: infants

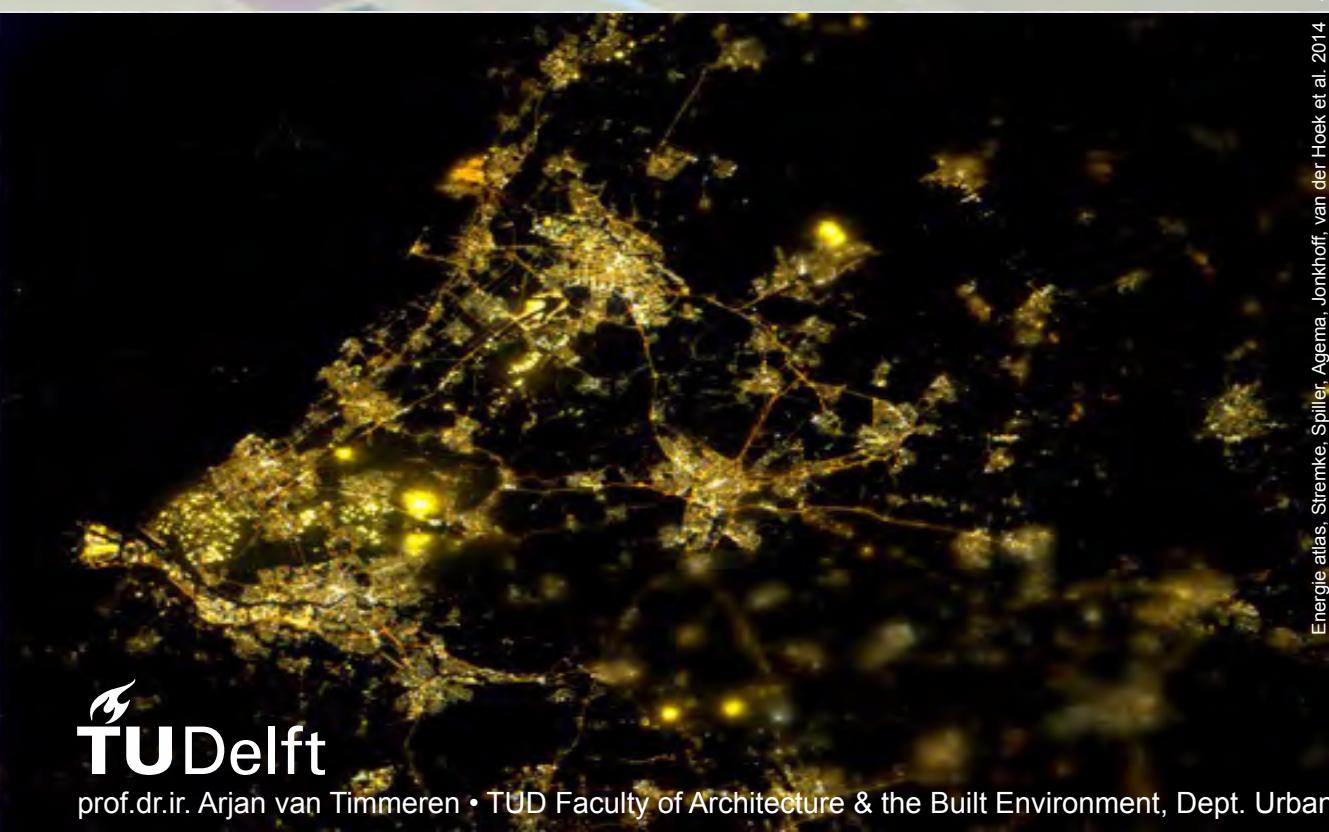
	UHI surface temperature	Quality of Life index	Average energy label of buildings	Infants/ha
most vulnerable	8 °C*	negative	G	3.7
more vulnerable	8 °C*	modest negative	G	1.7
little vulnerable	8 °C*	modest positive	G	1.4
little vulnerable	8 °C*	modest positive	-	0.3
other	-	-	-	< 0.2
water	-	-	-	-





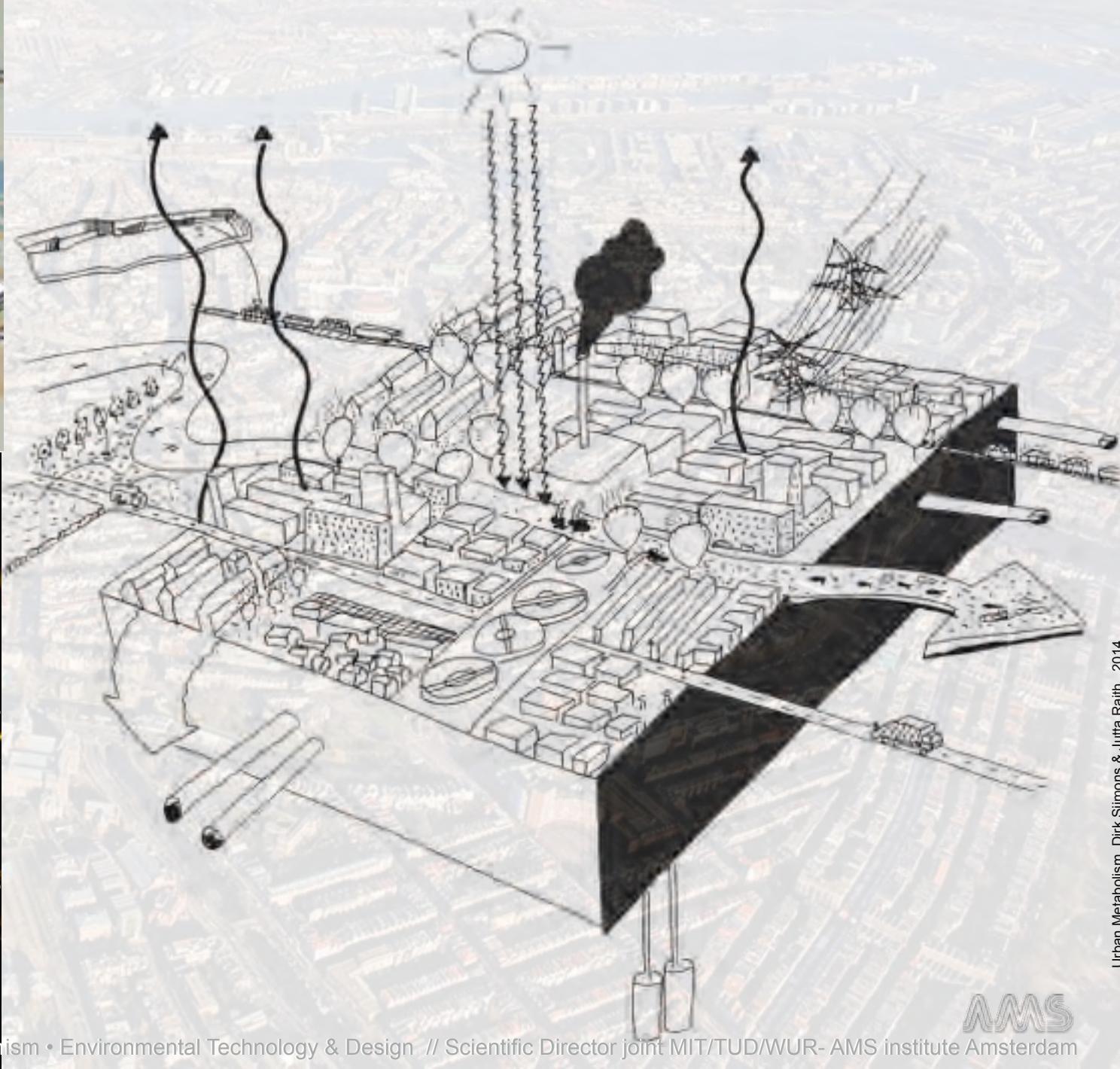


# URBAN METABOLISM (UM)



Amsterdam Smart Grid / EB, Waternet, Gem. Adam ea, 2013 /

Energie atlas, Stremke, Spiller, Agema, Jonkhoff, van der Hoek et al. 2014

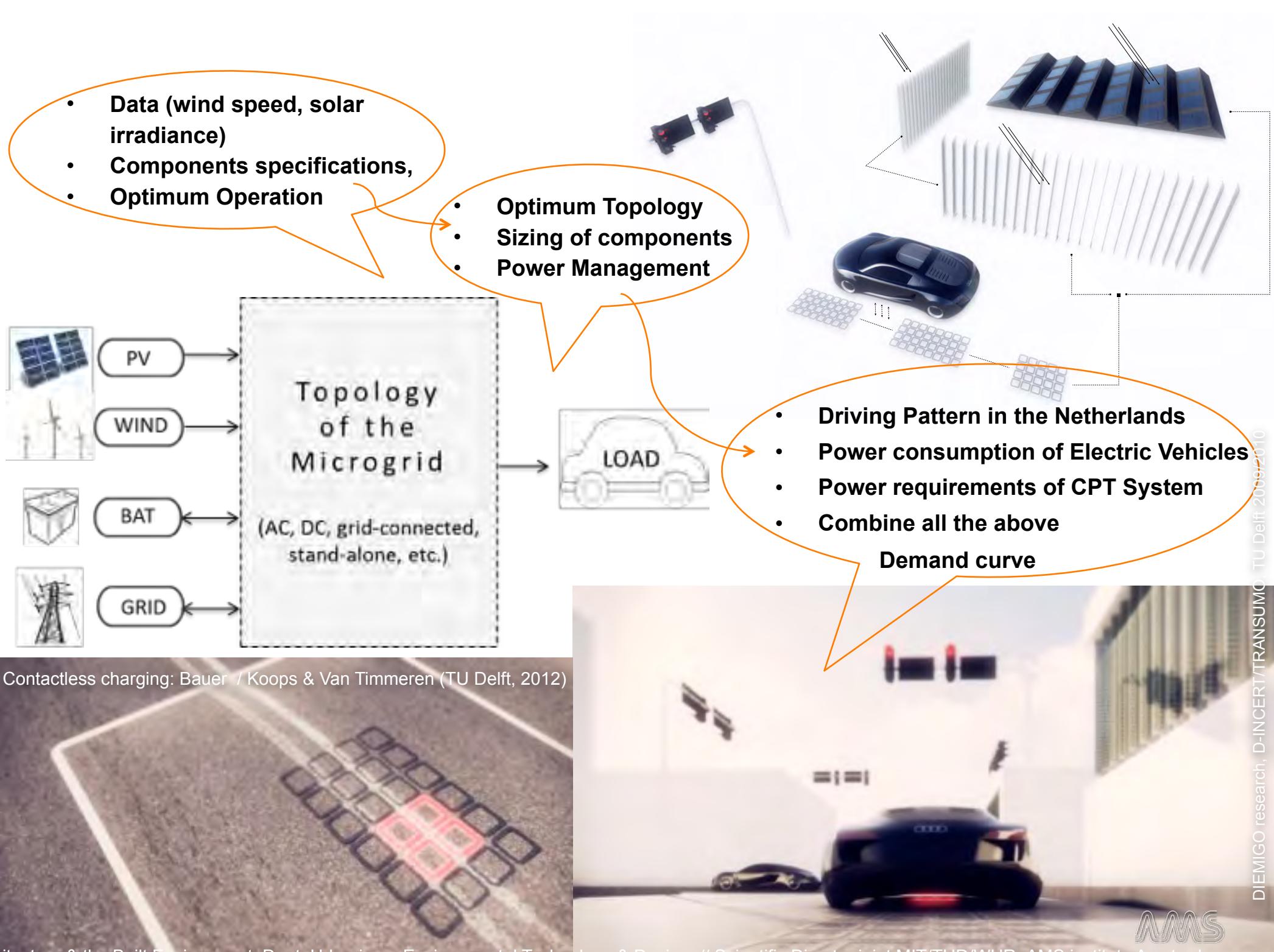


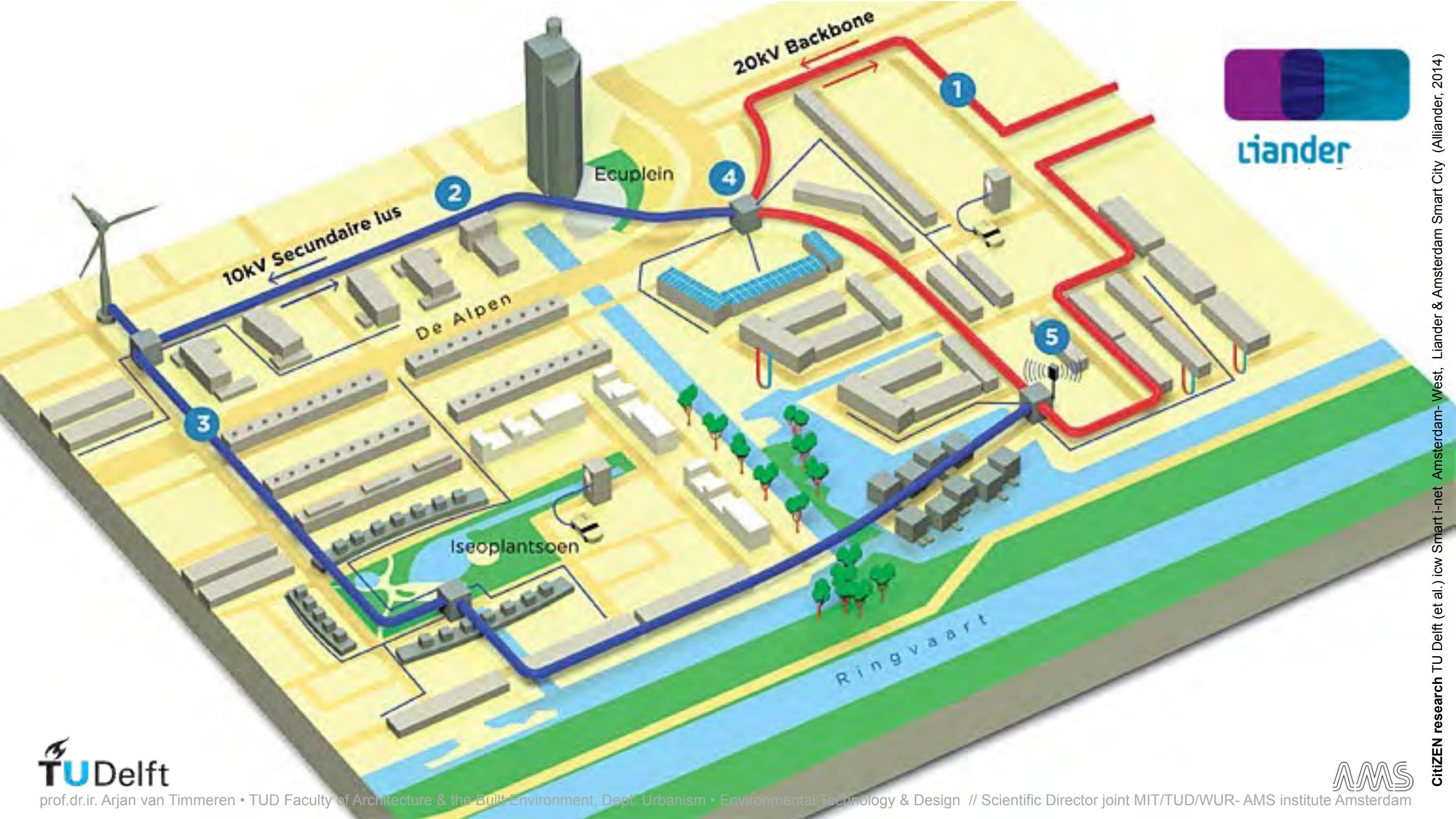
Urban Metabolism, Dirk Sijmons & Jutta Raith, 2014

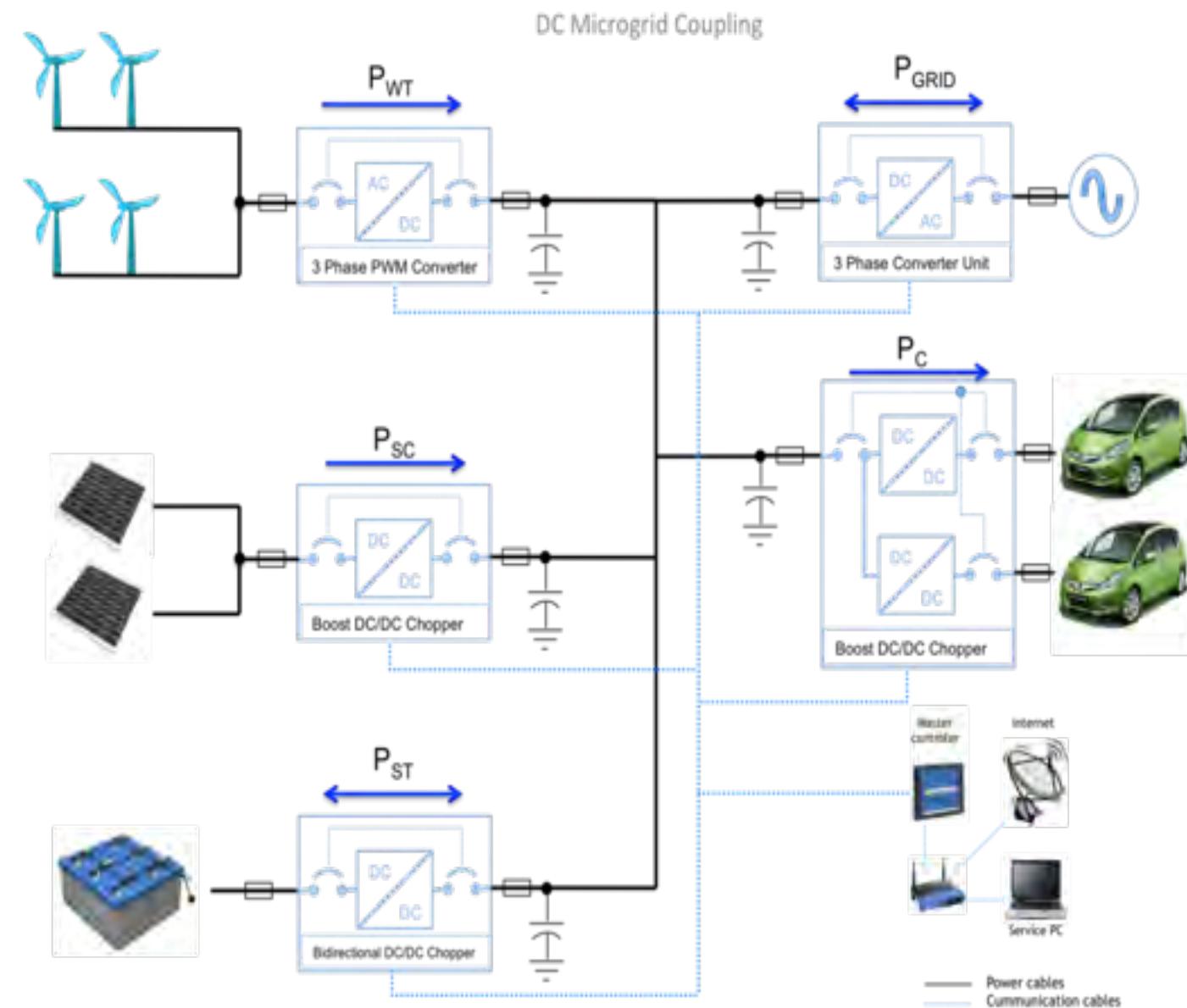
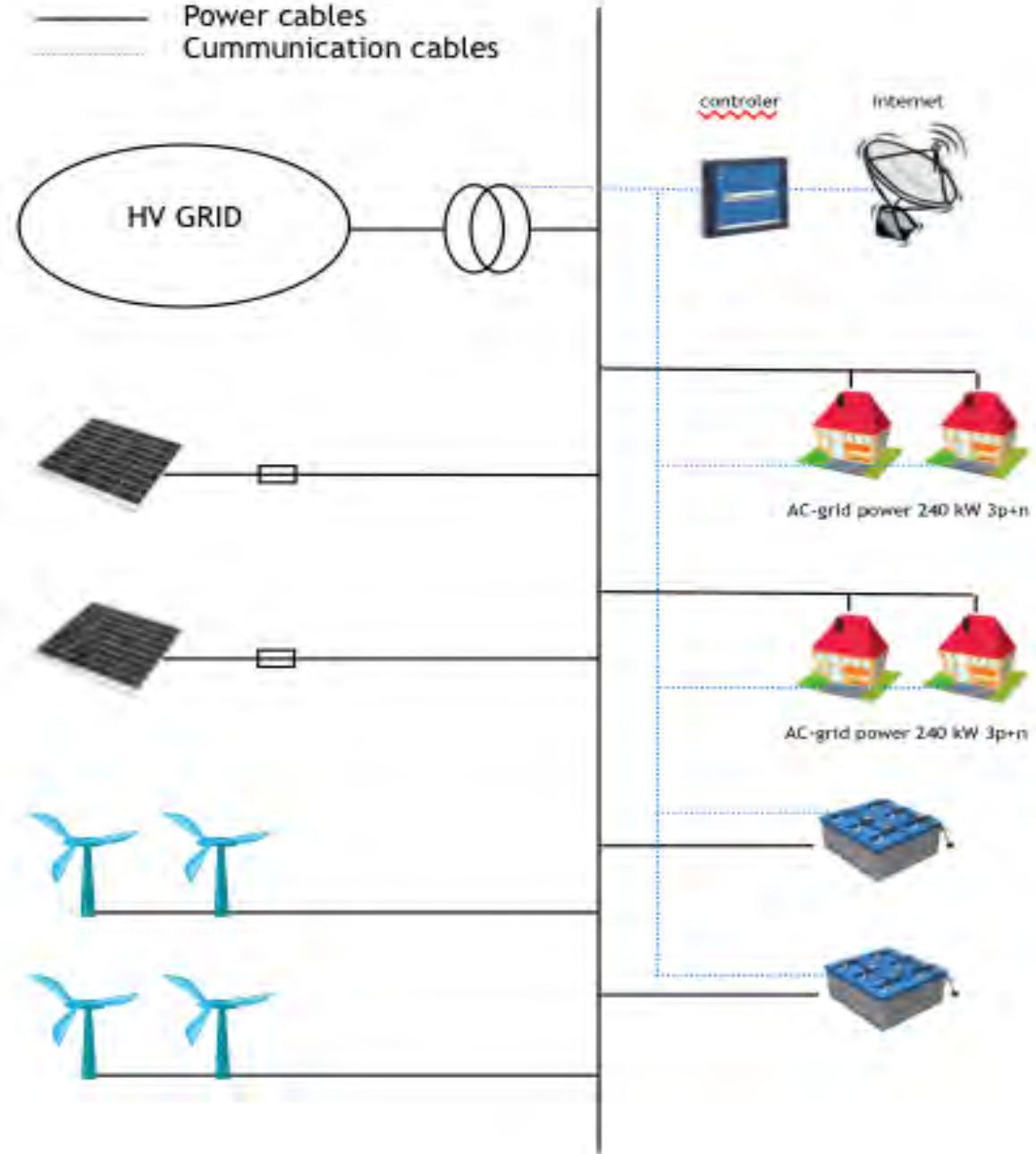
An aerial photograph of the New York City skyline, featuring numerous skyscrapers and buildings. In the foreground, the dense green foliage of Central Park is visible, with autumn-colored trees. A street with light traffic cuts through the park. The overall scene is a blend of natural and urban environments.

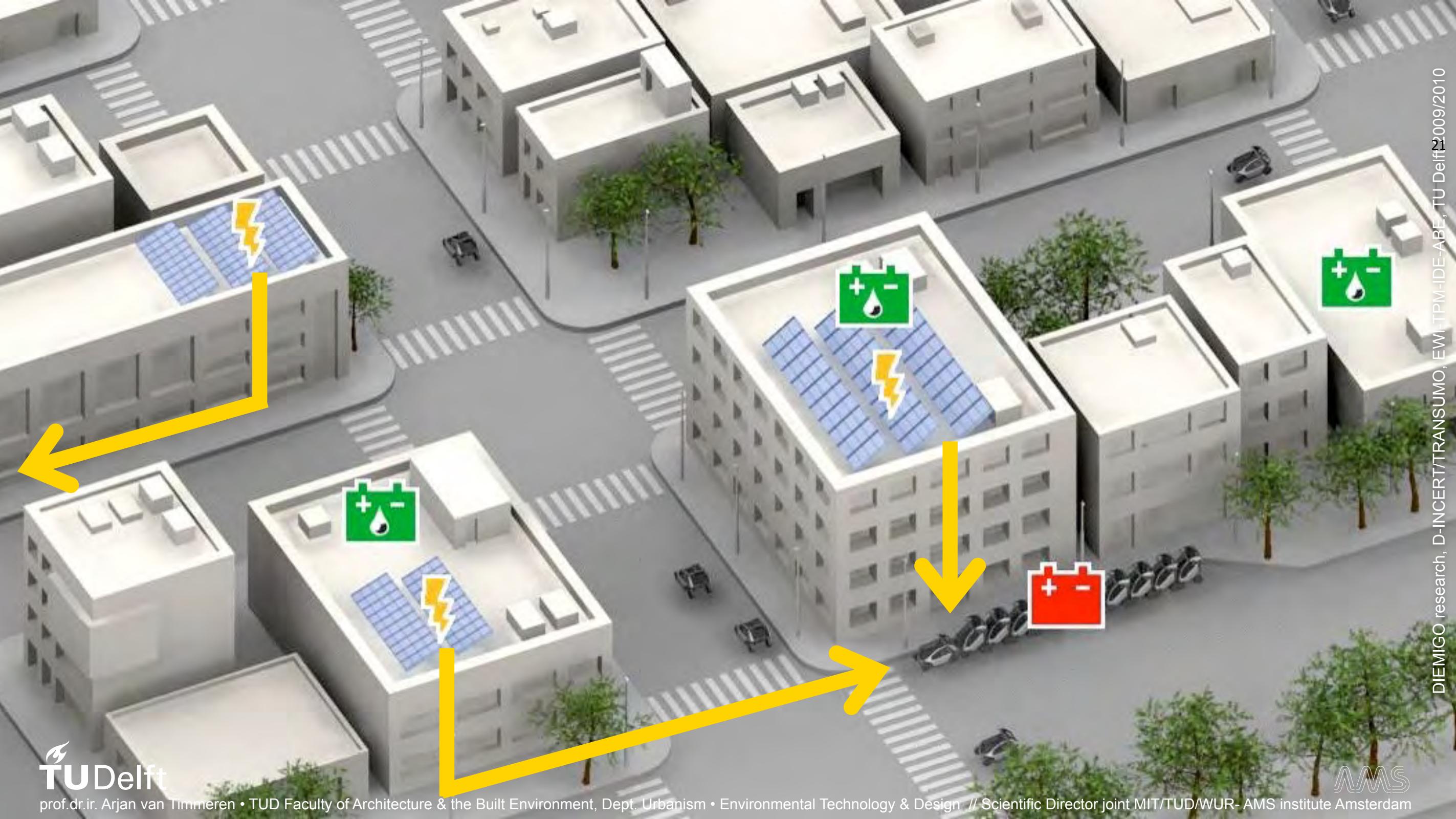
METROPOLITAN METABOLISM  
X  
REAL TIME FEEDBACK LOOPS

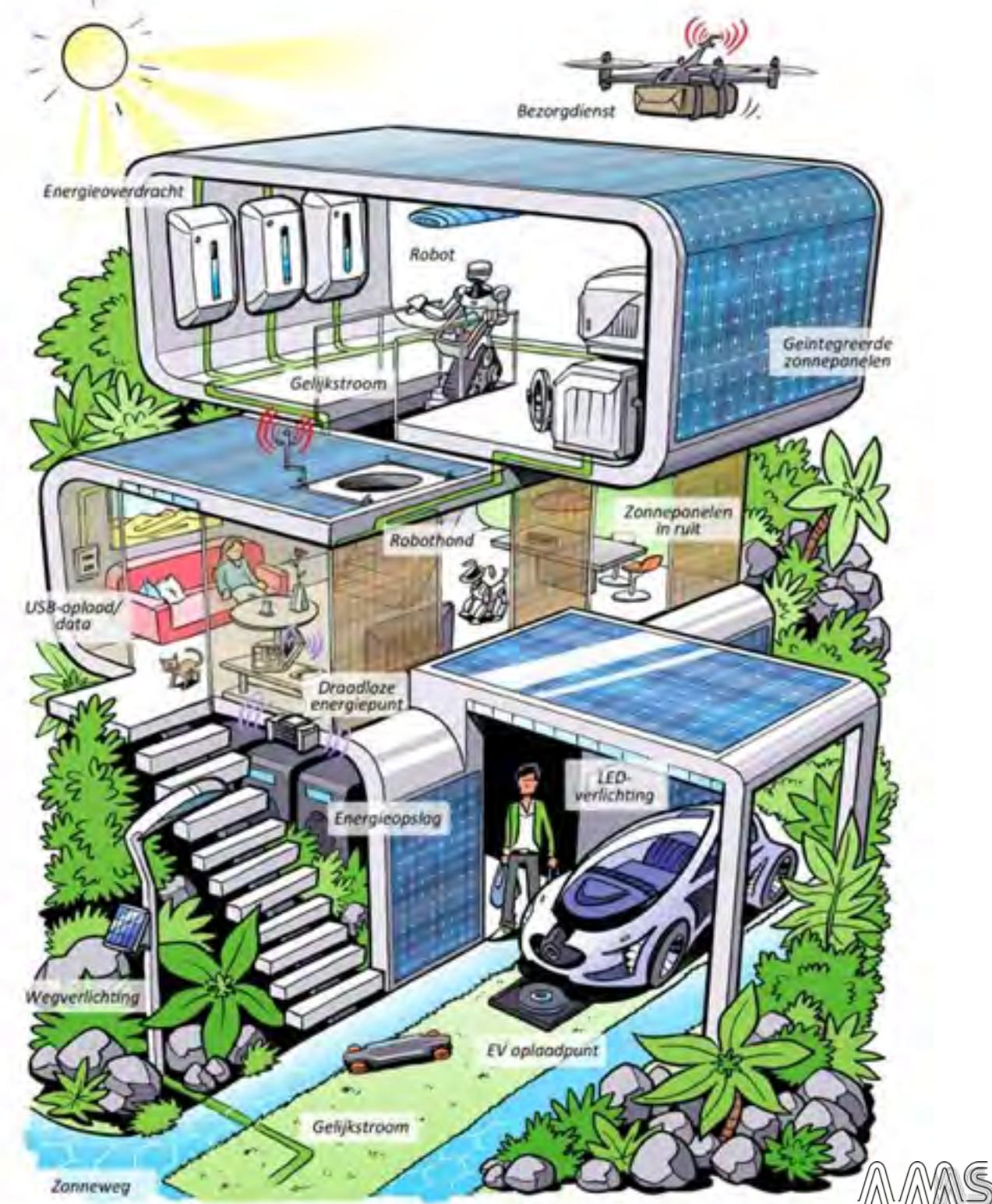
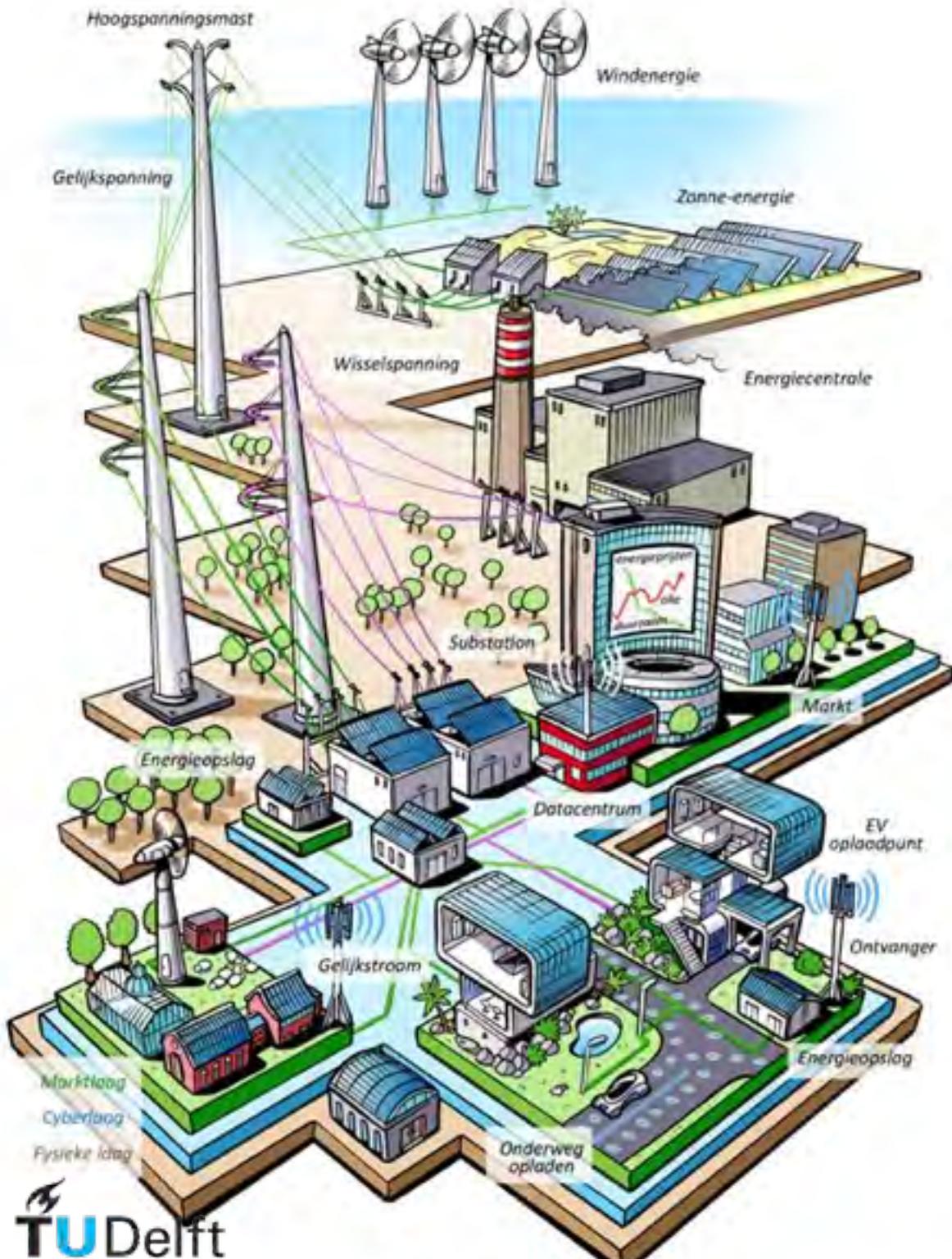
= (URBAN) PULSE













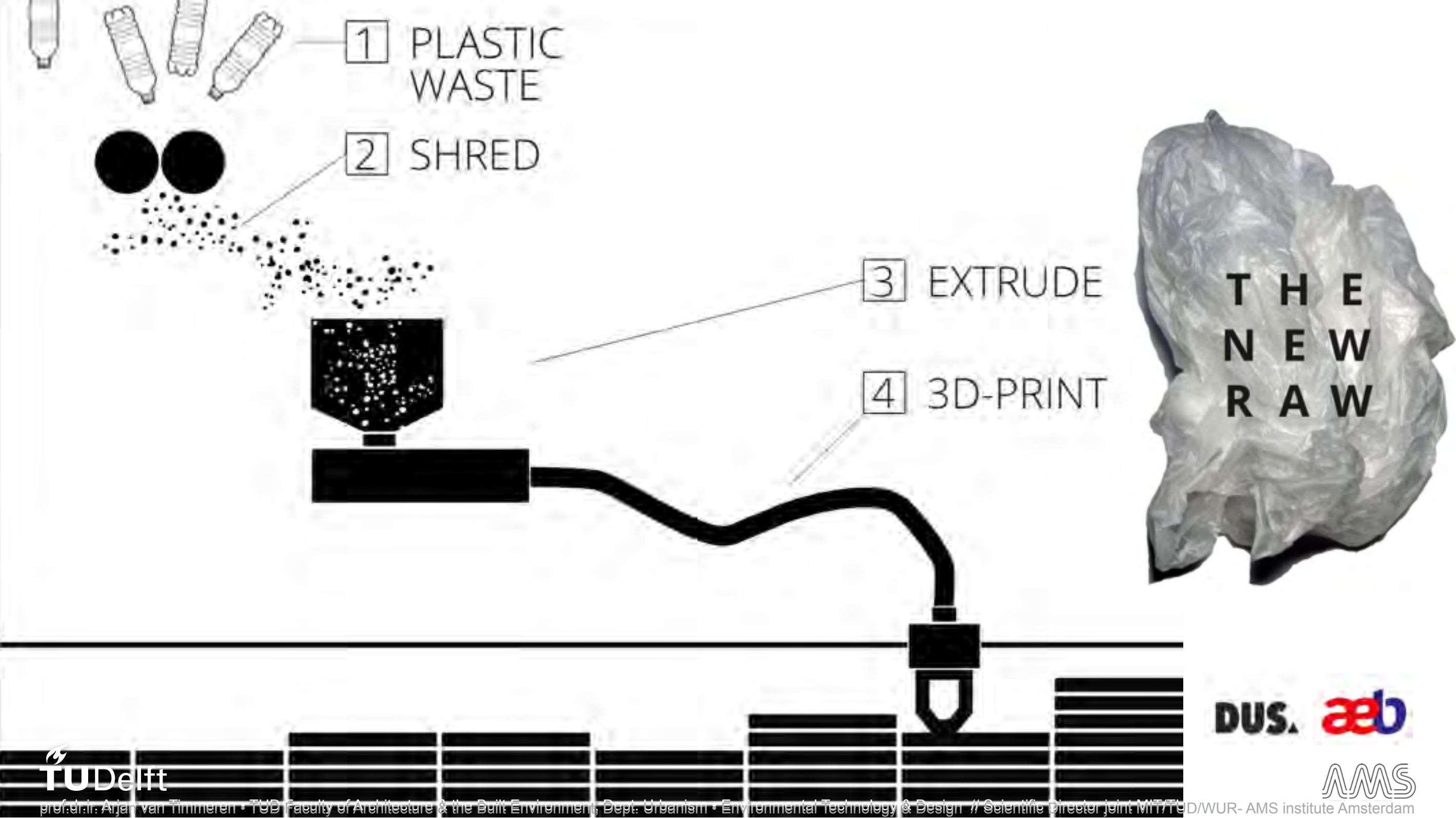
Design concept of a V2H system for the SusLab Concept House Prototype consisting of;

1. An apartment (block) garage with user-dedicated charging park spots, solar powered remotely controlled electric garage door, and a showroom look,
2. RFID controlled EV charge manager with data communication with EV chargers and apartment grids,
3. Car key rings with RFID chip for user identification,
4. A smartphone application for user control and system information,
5. And a web-based application with user control, system information and comparison with other users.











molding



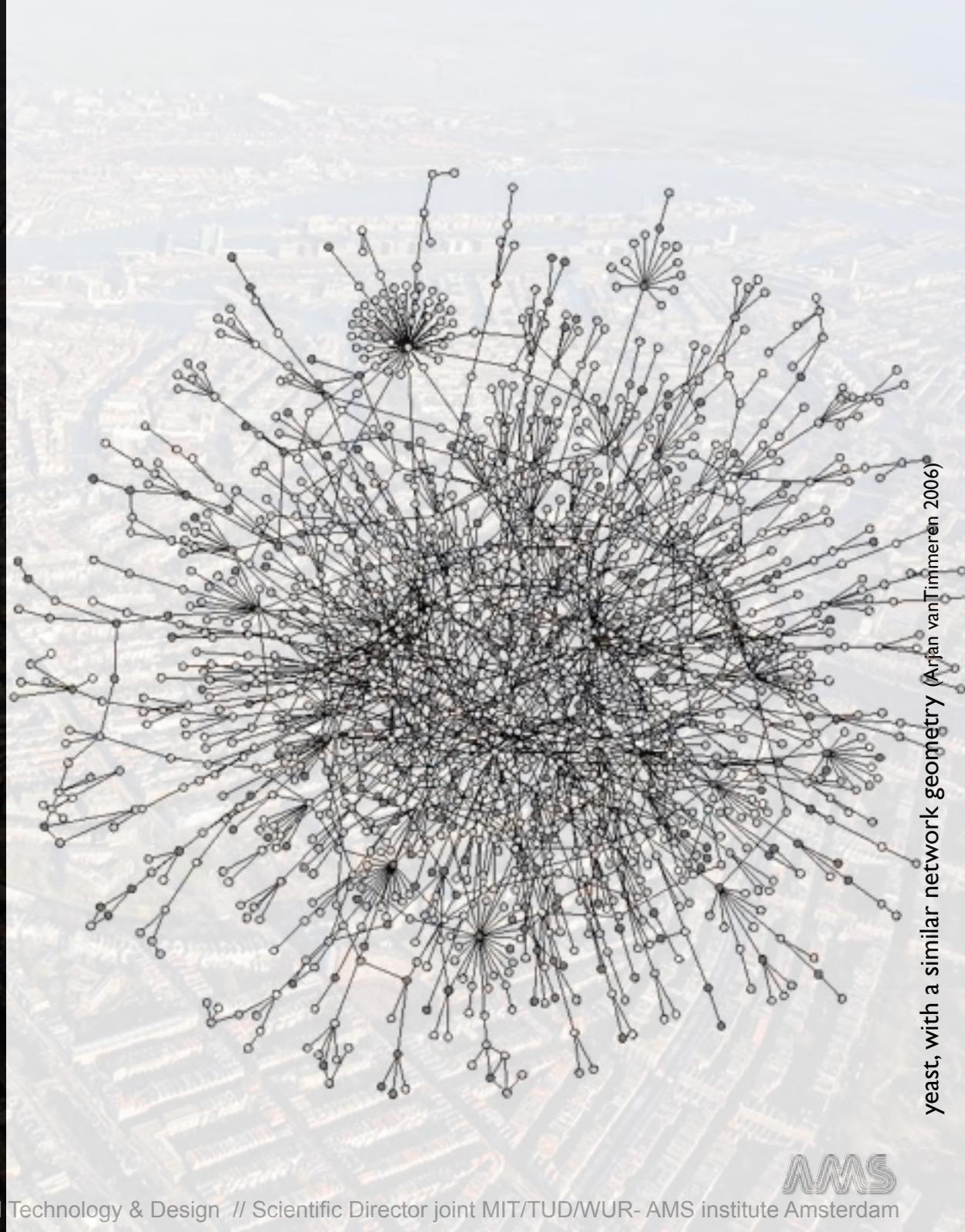
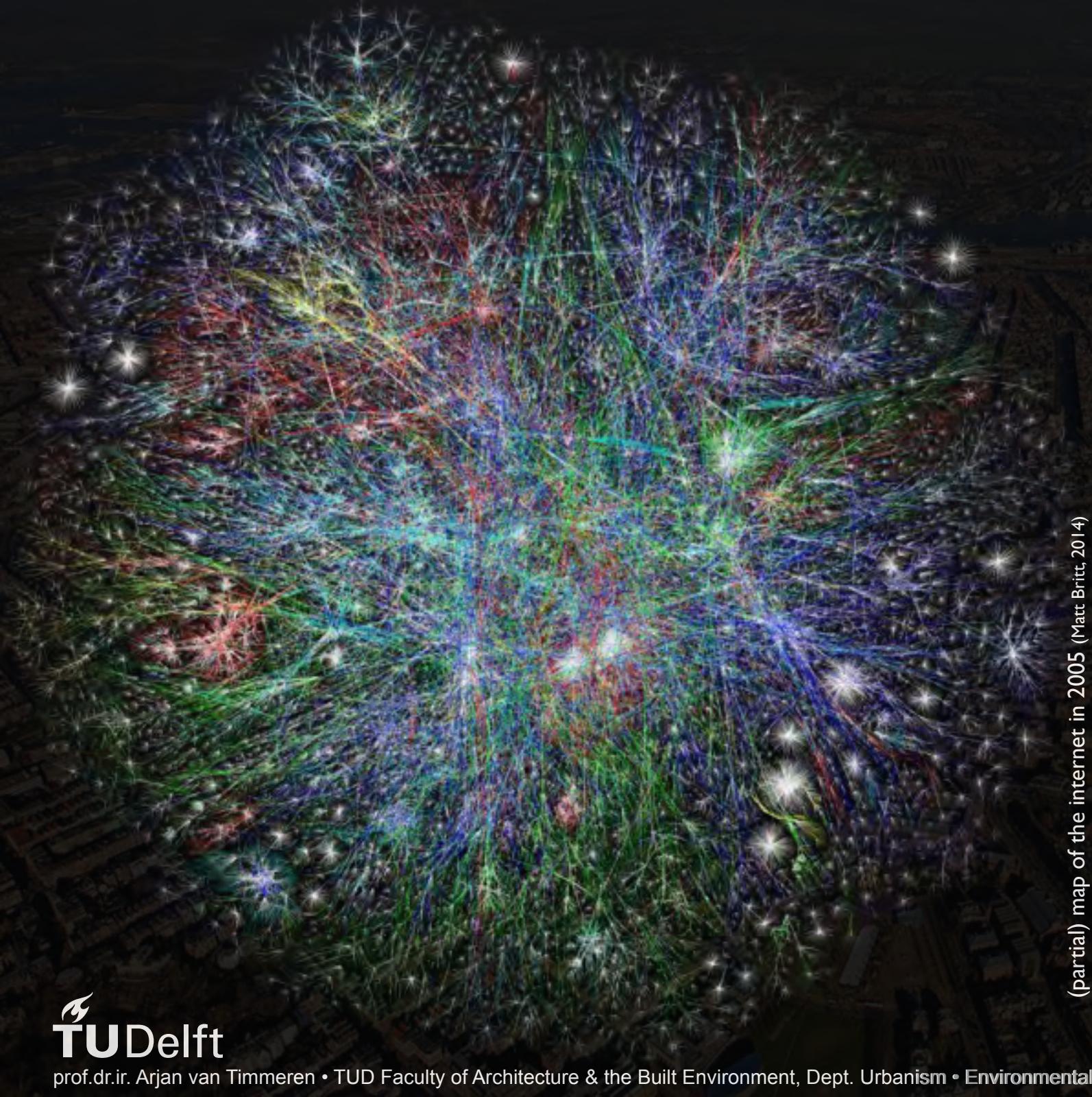
3d scanning



3d model

DUS. aeb





**“ Civilization advances by extending  
the number of important operations  
which we can perform without  
thinking about them. ”**

*Alfred Whitehead*

# NETWORKED ENVIRONMENTS



Congregation Market square, Pittsburg (Michael Henninger, 2014)

# Networked Environments



Congregation Market square, Pittsburgh (Michael Henninger, 2014)

# RAIN SENSE

## Sensing urban weather for rainproof Amsterdam

*MarieClaire ten Veldhuis*

*Delft University of Technology*



Amsterdam, 28 July 2014



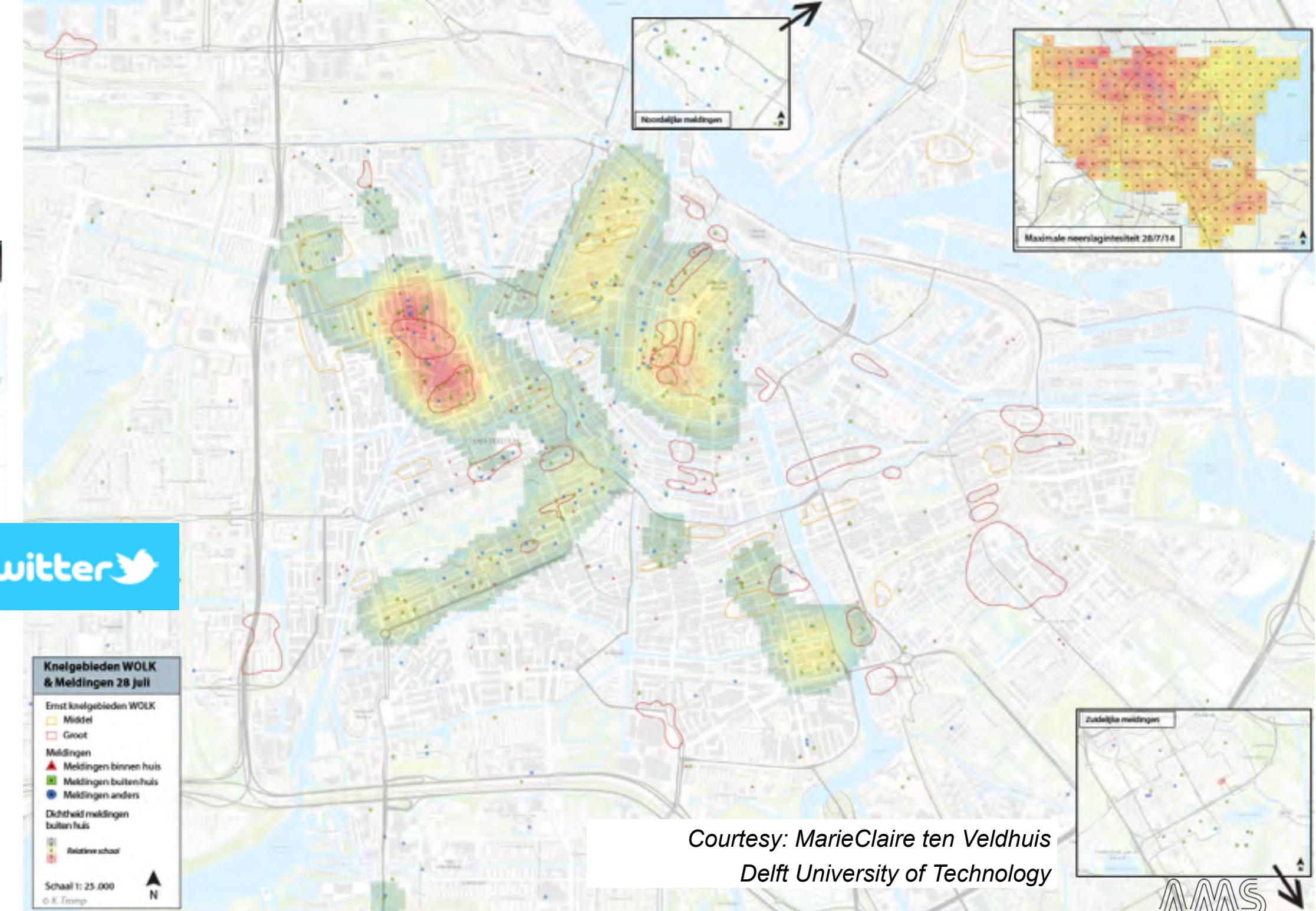
Nederland Trends (verified accounts) Jul 28  
2 verified accounts helped to turn [#wateroverlast](#) into a Trending Topic.  
These accounts were [@omvrijdbosch](#) & [@omvrijdezeland](#) — #nl  
Amsterdam, North Holland

Nederland Trends (verified accounts) Jul 28  
The tweet with the most impact of the [#wateroverlast](#) Trend, was published by  
[@RuSt](#) [@RuSt](http://t.co/RuSt) [18... (199 RTs) — #nl  
Amsterdam, North Holland

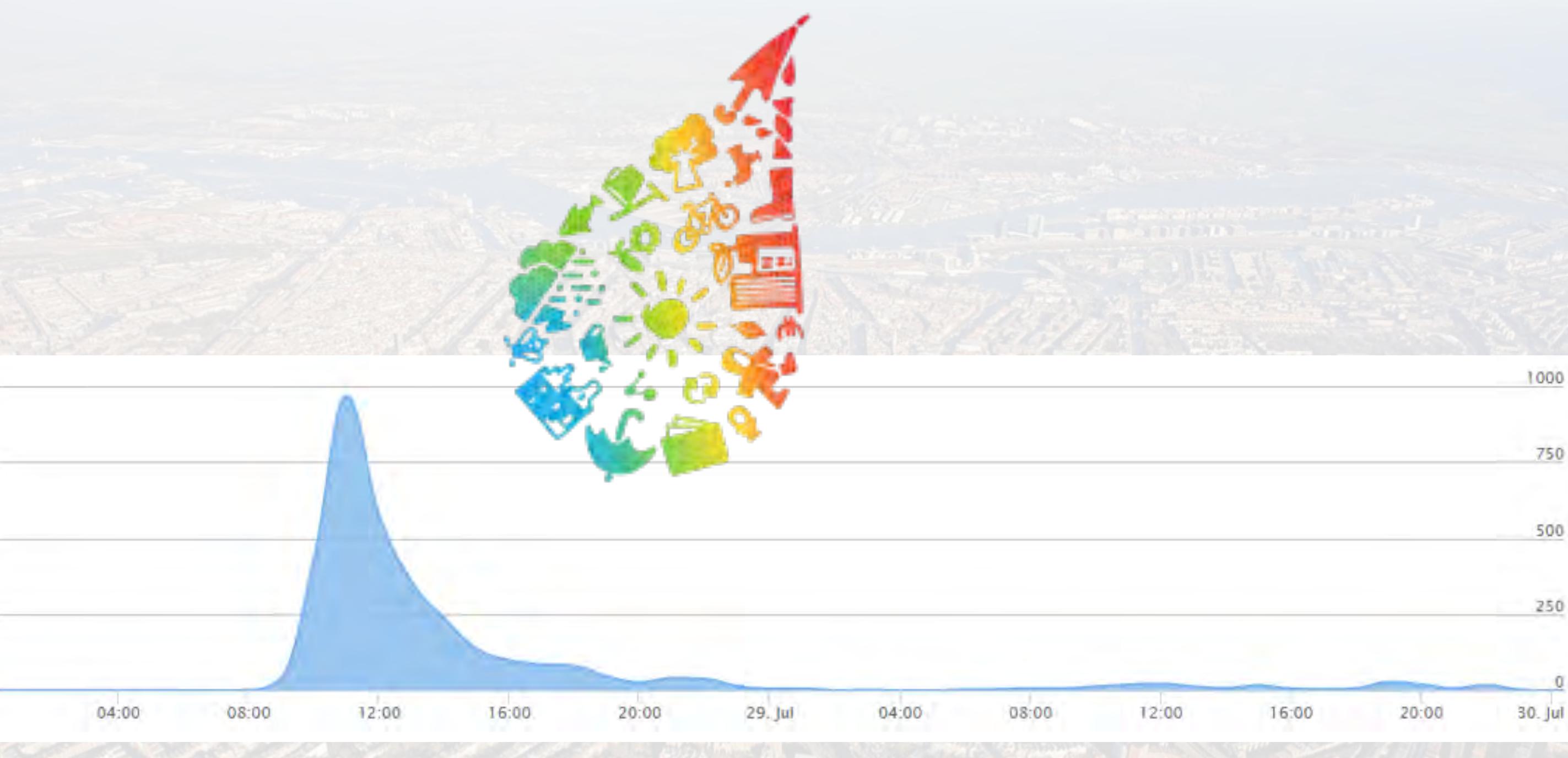
Nederland Trends (verified accounts) Jul 28  
#Top5Apps for [#wateroverlast](#)

Twitter for iPhone 25%  
Twitter Web Client 19%  
Twitter for Android 15%  
Amsterdam, North Holland

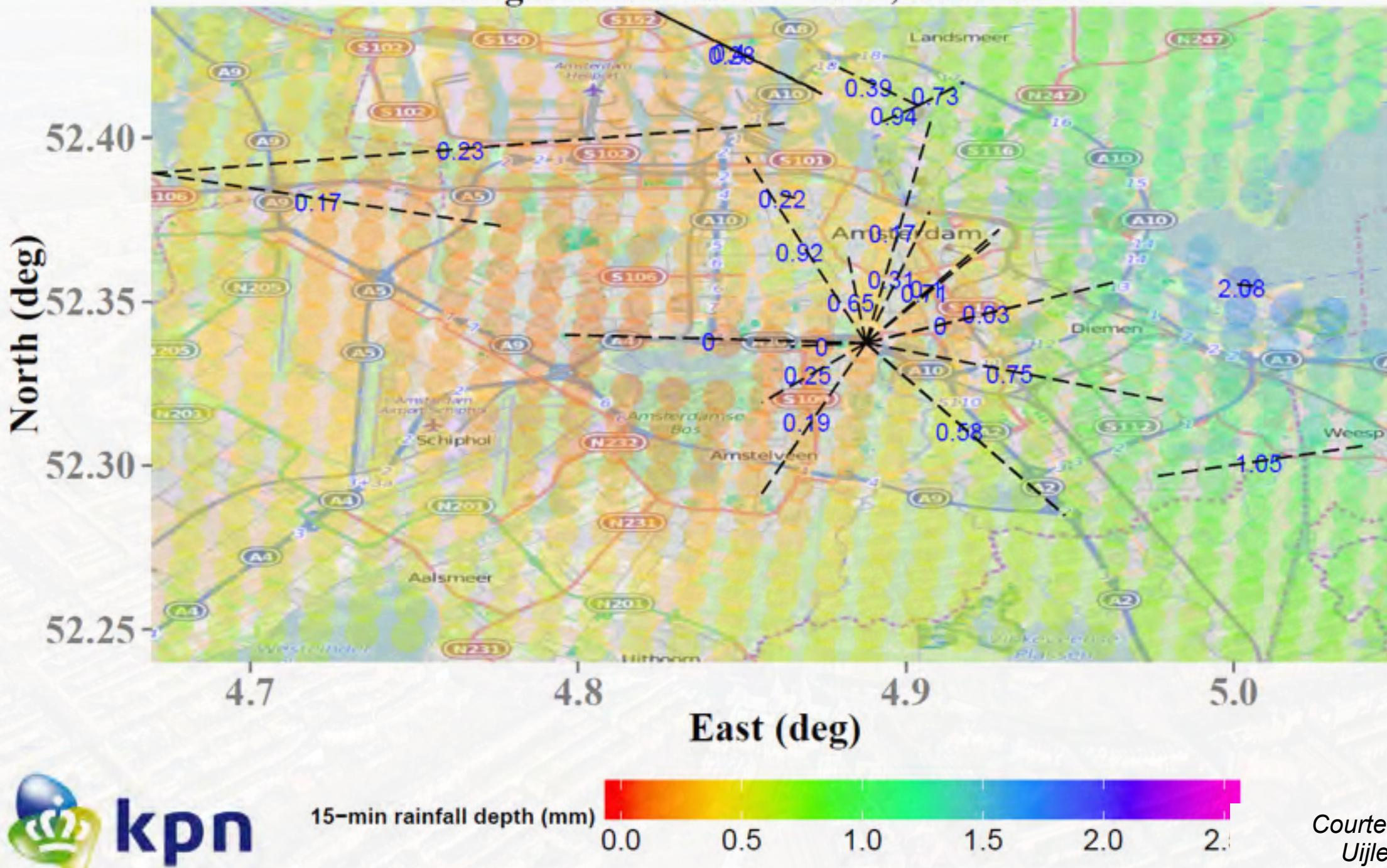
RuSt (RuSt) Jul 28  
Er neemt hier iemand de naam Rijerentbuurt wel heel serieus [#wateroverlast](#) [@RuSt](http://t.co/6tHf) [@RuSt](http://t.co/6tHf) [@RuSt](http://t.co/6tHf)



Courtesy: MarieClaire ten Veldhuis  
Delft University of Technology



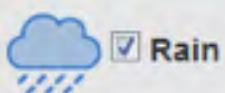
## Regenkaart: 20–07–2015, interval 16



Rainfall map  
derived from  
GSM antenna  
links.  
  
15 min rainfall  
intensities over  
Amsterdam, 20  
July 2015

Courtesy: L. de Vos, A. Overeem, R. Uijlenhoet, Wageningen University

Select range: 23/10/2015 12:00 AM - 23/10/2015 11:59 PM



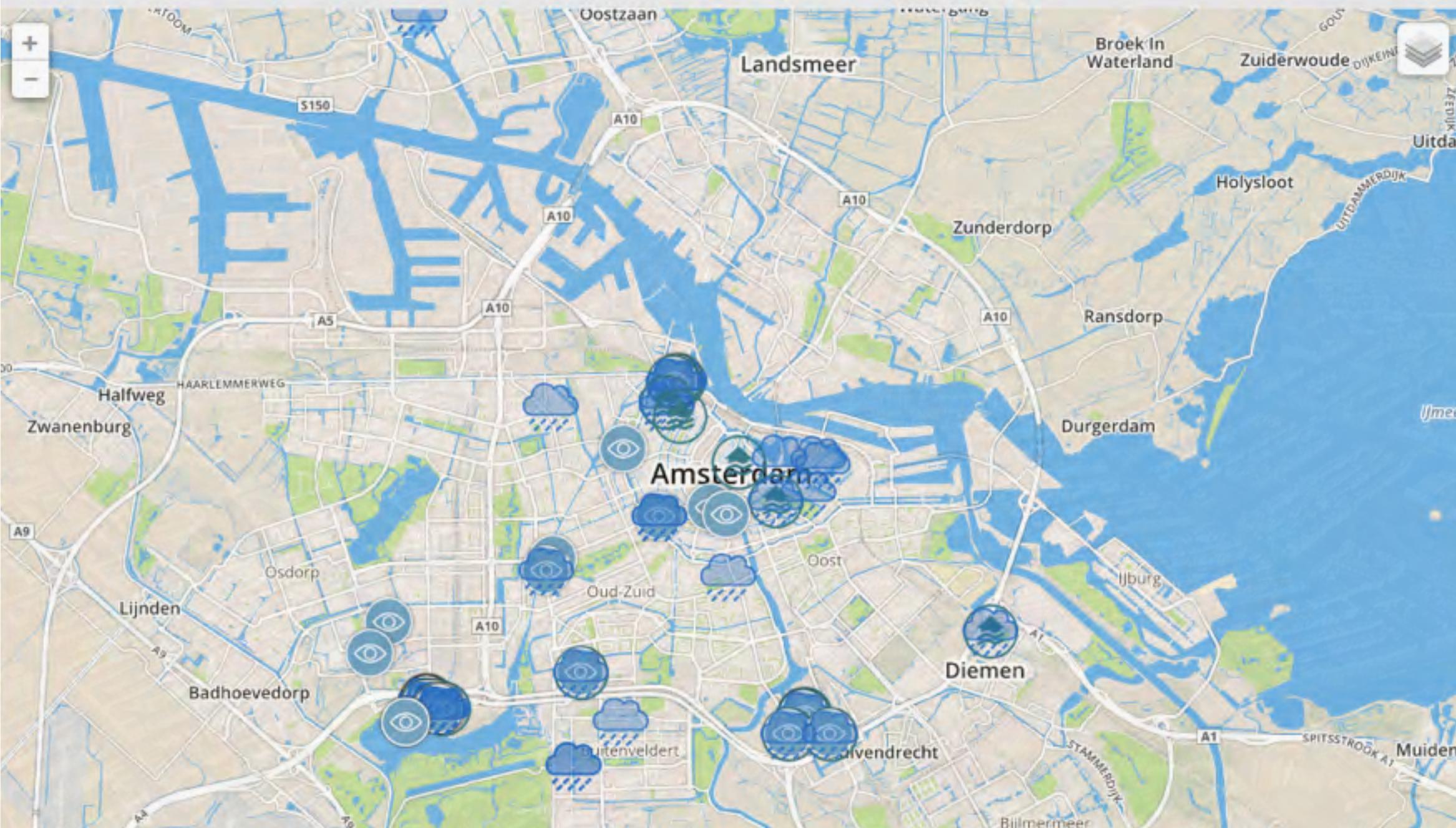
Rain



Flood



Atmosphere



Social Weather  
App inputs  
summer  
experiment  
Amsterdam:  
Reported rainfall  
and flooding



(Corbis, 2014)

How much do you tip a robot bar tender?



# Smart City 2.0: Illuminated Cities

- Citizen-focused, community-defined, and open-source cities that harness technology to enhance democracy and distributed governance, support individual and collective autonomy, community participation in urban planning, and enshrine the citizen's right to privacy and protection from data commodification...

Tietgen Dormitory, Copenhagen (Lundgaard & Tranberg Architects 2014)

# Smart City 2.0: Illuminated Cities

- Citizen-focused, community-defined, and open-source cities that harness technology to enhance democracy and distributed governance, support individual and collective autonomy, community participation in urban planning, and enshrine the citizen's right to privacy and protection from data commodification...
- They harness information technology to illuminate truths of urban life that are not absolute or self-evident in sensor collected data but generated and understood the continuous physical interaction of human beings in urban space and reveal the unseen relations between urban communities and the wider natural systems that support them

Eco boulevard, Madrid (Spain) photo by Arjan van Timmeren, 2012

<http://etd.bk.tudelft.nl>  
[www.ams-institute.org](http://www.ams-institute.org)

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תודה Dankie Gracias  
Спасибо شکرًا  
Köszönjük Merci Takk  
Terima kasih  
Grazie Dziękujemy Děkujeme  
Ďakujeme Vielen Dank Paldies  
Kiitos Täname teid 谢謝  
**Thank You** Tak  
感謝您 Obrigado Teşekkür Ederiz  
감사합니다  
Σας ευχαριστούμε ขอบคุณ  
Bedankt Děkujeme vám  
ありがとうございます Tack



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Scientific Director

Joint initiative MIT-TUD-WUR

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Advanced Metropolitan Solutions (AMS)

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